

AusDBF



2020 - 2021

Annual Report



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John Holland Chair

Leads and represents
the AusDBF Board

Facilitates constructive
communication within Board
and with Members and Staff

Ensures effective
implementation of AusDBF's
direction and strategy

Message From The Chair

At the start of the year we hoped for a better year for sport in Australia after the COVID disruptions in 2020. Unfortunately, while our smaller states were able to resume sport almost at pre-COVID levels, two of our larger members in New South Wales (DBNSW) and Victoria (DBV), were plagued with shutdowns, which severely hampered their training and racing seasons.

AusChamps was again cancelled and we are very grateful to Dragon Boat Queensland and Dragon Boat Victoria for putting together the Coast to Coast and the Cross Border Cup regattas. These two events at least allowed those clubs who could travel, the ability to enjoy some top-class competition and to test themselves against clubs from different regions. Going forward, we look forward to the 2022 edition of AusChamps which will feature the new AusChamps logo. The new logo has been developed to enable us to use medals and volunteer uniforms at subsequent AusChamps and avoid having to discard unused supplies.

We went out seeking expressions of interest for our Auroras and had a plan for entering the 2021 IDBF World Nations Championships even though we had our doubts as to whether the championships would proceed. It then became quite clear that overseas travel for Australians was increasingly doubtful and we reluctantly advised IDBF that we would not be entering the championships. As it turned out, the championships were cancelled and we can now look to 2023 for the next opportunity for a complete Auroras team to compete in a World Nations Championship. Hopefully, all those who made themselves available for selection as athletes, coaches or officials, will again seek selection for the next campaign.

The IDBF instigated their Hall of Fame during the year and went out to their members seeking nominations. We submitted our nominations and are yet to hear any feedback. We realized that we should have our own Hall of Fame and we have now introduced The AusDBF Hall of Fame and the criteria has been loaded onto our website – nominations close on 30th June each year. We will be keeping a data-base of nominations so that we can keep reviewing nominees and ensure that we capture those who are most deserving.

At our last AGM members approved a change to our constitution to allow clubs in states or territories with no controlling body to join AusDBF as Club Members, as long as there were less than three clubs in the state or territory. The two clubs in Darwin have now joined AusDBF as Club Members and we are again represented in every State and Territory.

Our History Committee was tasked with compiling a book detailing our short history in Australia with the aim of releasing it to commemorate our 25 years of AusChamps. The committee did a great job in researching and gathering content for the book and special mention must be made of the efforts of Barbara Clarkson in the design and lay-out of the book – a very impressive and useful production.

As reported previously, we had intended to run an Australian Institute of Company Directors (AICD) governance course for our members in 2020 and due to COVID, it was rescheduled several times - we were eventually able to facilitate it in May of this year. The course was very well supported and has been well received by everyone. The ongoing development of our governance knowledge and procedures is vital if we are to develop our sport and compete with the main stream sports for participants.

Two new Committees were established during the year and Charters were approved – The Youth Racing Committee has a focus on under 24-year participants with a particular aim to engage university students. There is considerable work going on behind the scenes to develop this segment and I am confident that we will see some excellent success. The other committee is the Diversity and Inclusion Committee and their charter is to provide leadership on matters relating to Diversity and Inclusivity and to keep the Board informed on related matters. Whilst we generally feel that as a sport, we are diverse and inclusive, we can still be better and look to educate all of our members to look to best practice in this area.

With the ongoing threats of cyber fraud, it is worth drawing everyone's attention to our Cyber Security Policy. AusDBF and at least one club have been victims in the past and this policy has been developed to help members in keeping their transactions secure and safe from fraud. To ensure that our insurance coverage remains applicable, members are urged to familiarise themselves with this policy.

We rely heavily on the volunteer work of our Committees, Working Groups, Officials, Coaches, Team Managers, Event Organisers and Staff and we are indebted to them all for their efforts – without their input we would not be able to provide the services that we do at the current levels.

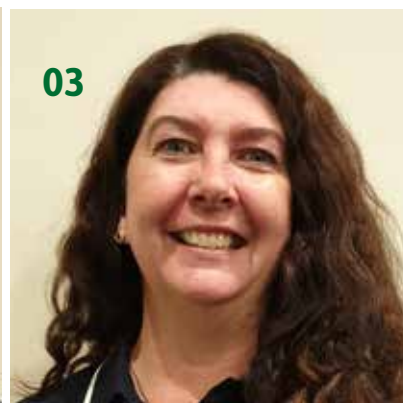
Our Business Services Officer, Melanie Cantwell, provides the Board with invaluable administration support and regularly goes above and beyond to ensure that we provide our members with valuable and timely advice. Our National Coach, David Abel, spent a lot of time planning and contemplating what we could do for the Auroras and is keen to continue in the role. Vanessa Pooley continued to provide us with book keeping services although the demand wasn't as high as normal due to our restricted activity as a result of COVID.

The AusDBF Board members, Dr Ruth Bollard, Zijing Chu, Martin Hastings, Janine Lette, Philippa McLean, Deb Moran, Rex Tindal and Sylvia Wong, are a committed group and work tirelessly for the success of our sport. I am grateful for their support and counsel and congratulate them all on their professional approach to their roles.

Lastly, thank you to all of our members who are cooperatively working together to advance our sport – the prompt response to requests and feedback on our proposals is really appreciated and makes our role much more rewarding.



Our Leadership Team



1. JOHN HOLLAND
Chair
2. REX TINDAL
Director Development
3. JANINE LETTE
Director Events
4. PHILIPPA McLEAN
Director Communications
5. DEB MORAN
Director Marketing
6. SYLVIA WONG
Director High Performance
7. ZIJING CHU
Director Digital
8. DR RUTH BOLLARD
Director Diversity & Inclusion
9. MARTIN HASTINGS
Director Finance
10. MEL CANTWELL
Business Services

Board attendance

	JH	MH	RT	PM	SW	JL	DM	RB	ZC
09/11/2020	√	√	√	√	√	√		√	
22/11/2020	√	√	√	√	√	√			
23/11/2020	√	√	√		√	√		√	
15/12/2020	√	√	√	√	√	√		√	
18/01/2021	√	√	√	√	√	√		√	
16/02/2021	√	√	√	√	√	√	√	√	√
15/03/2021	√	√	√	√	√	√		√	√
20/04/2021	√	√	√	√	√	√	√	√	√
17/05/2021	√	√	√	√	√	√	√	√	√
28/05/2021	√	√	√	√	√	√	√	√	√
29/05/2021	√	√	√	√	√	√	√	√	√
22/06/2021	√	√	√	√		√	√	√	√
20/07/2021	√	√	√	√	√	√	√	√	√
17/08/2021	√	√	√	√		√	√	√	√
21/09/2021	√	√	√	√	√	√		√	√
19/10/2021	√	√	√	√	√	√		√	√
TOTAL	16	16	16	15	14	16	8	15	11

IDBF COMMISSIONS

AusDBF would like to acknowledge the following individuals who have contributed their time to the International Dragon Boat Federation (IDBF)

- Loretta Lewis – IDBF Deputy Treasurer
- Melanie Cantwell – Chair – IDBF Competition & Technical Commission
- Belinda Chung – Chair – IDBF Marketing & Media Commission
- Sylvia Wong – Member - IDBF Competition & Technical Commission
- Mary Weaver – Youth Commission
- Chris Alexandrou – Athletes Commission
- Janelle Gamble – Women's Commission
- Janine Lette – Member – IDBF Medical Commission



DIRECTORS' REPORTS



Rex Tindal
Director
Development

Elected in 2016 and has completed 2.5 terms, 5 years

Develops and monitors the AusDBF National Coaching Accreditation Scheme (ANCAS)

Oversees the National Athletes Pathway Committee

National Athlete Pathway Committee (NAPC)

The Athlete Pathway documentation now incorporates pathways for Drummers and Sweeps.

ANCAS Accreditation – Currency

Effective 1st October 2018 it is mandatory that all Dragon Boat Clubs affiliated with AusDBF via member States only engage AusDBF Dragon Boat Coaches / Trainers that have current AusDBF National Coach Accreditation Scheme (ANCAS) accreditation to undertake coach and training activities.

Current ANCAS accreditation also requires coaches to have:

- Current senior first aid (not just CPR)
- Current working with children clearance (working with children clearance is mandatory for all coaches/ trainers)
- Current signed coaches code of conduct

ANCAS - National Coach Registration Status

The last 12 months has seen an increase in the number of coaching courses being run and an increase of 141 newly accredited coaches compared to prior year.

Following on from the load of the entire ANCAS and Officials databases into the coaching accreditation module in revSPORT we now have accreditation modules for First Aid and Working with Children's Clearance (WWCC). The details for these two new accreditation modules (including expiry dates) have now been loaded into revSPORT for all ANCAS coaches. This will now generate an automated reminder email to all coaches that their First Aid and / or WWCC is about to expire and allow them time to renew prior to expiry.

Details for all AusDBF sweeps (expiry dates and first aid) are also progressively being added into the revSPORT Sweep/First Aid accreditation modules.

revSPORT ACCREDITATION FEATURE (360)

Enables coaches/sweeps to view all their accreditation types and expiry dates via their revSPORT profile and receive an automated reminder email that their accreditation is due to expire.

Below is a breakdown of ANCAS data.

ANCAS Coach Totals by State

	2020	2021	INCREASE
ACT	32	35	3
NSW	236	300	64
QLD	111	136	25
SA	28	51	23
TAS	20	25	5
VIC	62	77	15
WA	45	51	6
Total	534	675	141

ANCAS Coach Totals by Accreditation Level

ACCREDITATION LEVEL	2020	2021	DIFFERENCE
Coach Accreditation Level 1	471	609	138
Coach Accreditation Level 2	24	25	1
Coach Accreditation Level 3	38	40	2
Coach Accreditation Level 4	1	1	0
	534	675	141

ANCAS Course eLearning

	2020	2021	DIFFERENCE
Expired	20	118	98
Current	514	557	43
Total	534	675	141

ANCAS Course eLearning

The ANCAS Learning Management System (LMS), incorporating e-Learning modules has now been operational for over 12 months.

The online e-learning modules are a prerequisite requirement to be completed prior to coaches attending the ANCAS course workshop. This allows ANCAS Presenters / Assessors more time during the course workshops to focus on attendees running water sessions / designing session plans / developing people management skills.

The online eLearning modules are also a requirement for coaches undertaking the re-accreditation process. Feedback from ANCAS Presenters / Assessors and coaches re the LMS has been very positive.

The LMS allows ANCAS Presenters / Assessors the opportunity to monitor eLearning activities Pre ANCAS course (for new coaches) and as part of the re-accreditation process.

Additional eLearning modules are currently in research and development to cater for expansion of existing and new LMS courses. eg officials, sweeps etc.



Janine Letter

Director Events

Elected 2019, completed
1.5 terms, 2 years

Oversees annual AusChamps
event and AusChamps
Review Committee

Oversees Competition and
Technical committee

Develops events calendar

Explores opportunities
in Oceania region



AusDBF has a new AusChamps logo which will be used at all future AusChamps. Thank you to Barbara Clarkson who designed the logo.

Another year where unfortunately COVID 19 has interrupted event plans and again disappointing us all when the DBWA's hosting of 2021 AusChamps had to be cancelled.

2021 Events

Despite these strange times, we were able to support DBV and DBQ with their hosting of the Cross Border Cup (DBV) and Coast to Coast (DBQ).

Both events were well represented and wonderful feedback was received especially for the following innovative ideas trialled:

- DBV included a 1000m pursuit race which has only ever been seen at IDBF World Cup events. This race involves your crew being 'split' into a Womens and a Mens small boat and starting on opposite sides of the straights. This is a strategic race as you want both crews to finish as close to each other as possible.
- DBQ had been using a changed race format at their local regattas, which they introduced at Coast to Coast – Mixed, Womens and then Opens. This race format was well received by the participating crews as more Opens crews were able to get on the water as those with less men were able to 'top up' with their women. This could only be achieved by having all the Womens races held together thus no hold ups in marshalling with double rostering.
- Both events utilised the Age Categories of 40+ and 55+ with a number advising that these categories allowed their club to enter an Age Category that they would normally not have been able to.
- Coast to Coast also saw the introduction of electronic marshalling – crew lists are entered / updated online in revSPORT and crews marked off in marshalling via tablets. This minimised the number of people required in the marshalling area to meet COVID restrictions as well as 'speeding' up the process. This also saved a number of trees as crew lists were not printed.

Overall, all Clubs attending had a great time and enjoyed both events.

CCWC Sarasota, USA 2022

The cancellation of 2021 AusChamps meant that an alternative method of qualifying our club crews for CCWC Sarasota, USA 2022 was required. Following expressions of interests and selection, there are still a number of standard boat categories available. However, there are only a couple of small boat categories available. Any remaining categories will be available for qualification at AusChamps 2022 hosted by DBSA and will be announced in February 2022.

I look forward to being able to catch up with everyone at West Lakes, SA during AusChamps 2022 but in the meantime, I am always available to lend an ear to any event thoughts that you may have.



Philippa McLean

Director Communication

Elected 2019, completed 1 term,
2 years

Oversees internal and external
communication of AusDBF

Develops annual media
relations plan

Monitors policies as required

The role of the Communications Director includes a number of specific tasks, but also a number of general tasks, e.g. vetting key communications to Member States, editing monthly Board Meetings, editing the bi-monthly Updates to Member States and other tasks that arise from time to time. I have noted some of the more specific tasks.

During the past 12 months, I was on the following committees:

AusDBF Committees

- Athletes Commission – this is a very energetic committee with lots of ideas and follow through. It is really great to see the Athletes Commission demonstrate such commitment to AusDBF. The annual report from this group is listed separately in this document.
- Race Officials Mentoring Program, ROMP – although this group falls under the Development Portfolio, I have taken on the role as the designated Board representative for ROMP. This committee represents one or two leading Officials from each State. Key work this year has included the:
 - » Update of Levels 1, 2 and 3 online re-accreditation assessments. In order to maintain currency, all Officials must complete the online assessment at the appropriate level. We want to have a few different versions of the assessment at each level so that we get coverage and variety across all areas of knowledge expected at the particular level.
 - » Writing of Levels 2 and 3 training manual and presenters' resources. After reviewing Level 1 last financial year, Melanie Cantwell and I busied ourselves with developing new versions of Levels 2 and 3 for the Officials training. This training is now undertaken by the ROMPs in each State.
 - » COVID has provided us with many opportunities (or forced changes on our practice). States are experimenting with providing the training in different formats, e.g. NSW has delivered a full online training course; DBV is experimenting with a blended delivery model where there is one online session focussed on key documents that Officials must understand and be familiar with, and one face-to-face session where there is practical application of skills and knowledge.

- Historical Committee – the focus of the Historical Committee was to develop the excellent publication of Fast and Furious. This is a wonderful history of 25 years of our sport. Congratulations to all members of this committee. The ongoing work of this committee is to provide an annual online update so that AusDBF has a current history. Advertising for members of this committee will occur in the latter part of 2021.



Other key roles of the Communications Director include:

- Attended meeting with NZDBA
- Attended AICD Course in May 2021
- Proofed AusDBF History Book
- Developed and delivered a survey seeking the views of State Members on Communication with State Members. Very positive results were received and reported to AusDBF Board.
- Attended all Members Forums
- Updated the Charter templates for all Board Committees
- Drafted Position Descriptions for Marketing, Digital, and Diversity and Inclusion Director positions
- Drafted EOI's for Athletes Commission vacancy

AusDBF Board understands the key role that Communication plays in the relationship with our Members. We are confident that we have made some important enhancements but are cognizant of the importance on focussing on continuous improvement. We welcome Member States ongoing cooperation in this area.



Deb Moran

Director Marketing

Appointed 2021, completed half a term, 2 years

Oversees development and promotion of AusDBF's profile and brand

Implements AusDBF Marketing Strategy and Plan

Develops and manages AusDBF partnerships and sponsorships

We will use bold marketing and communications to reinvigorate interest, grow the sport, and to assist us in achieving greater commercial outcomes.

I was appointed to the AusDBF Board in February of this year to oversee the marketing portfolio. Part of my Marketing Portfolio is to oversee the Marketing Working Group as Chair and provide marketing support to the Diversity & Inclusion Committee.

As a team Melanie Cantwell and Zijong Chu and myself worked through the concept of re-design of the AusDBF website. The new design will focus on the landing page which is uncluttered and can instantly engage potential members to try dragon boating. This will be assisted by the addition of the Club Finder and DragonPass features. Like other websites AusDBF is looking at including a Members login section where all the policies and documents will be kept. AusDBF website currently acts as a library rather than a call to action. The goal is to have the new website launched in December 2021.

The Marketing survey which was emailed out to Members on 23 May 2021 was based on a SWOT. It was a general survey to help us understand how people see dragon boating. The survey results will be used to provide us with better knowledge of Dragon Boating, what works well and what could be improved and enable AusDBF to finalise their Marketing Strategy for the next 12 months and assist with direction for future marketing campaigns.

Some key feedback includes:

FOCUS	KEY FINDINGS
Survey responses	52% aged 60+ 95% paddlers; 28% committee members; 16% coaches and volunteers; 12% drummers
Reason for joining our sport	38% to try a new sport; 15% to keep fit; 13% for social interaction
Years paddling	28% 10+ years; 25.5% 5-10 years; 17.4% 3-5 years; 11.9% 1-3 years. 17% less than one year.
Intention to return in season 2021-22	88%
Returning to the same club	90%
Key responses to question: What is great about dragon boating?	Communication with paddlers; events and regattas; good reputation
In what ways can our sport improve?	Increase overall membership base; obtain more support from local councils/business/government; attract more volunteers; encourage appropriate management style at all levels.
How can we turn our strengths into opportunities?	Promotion of our sport by government bodies; obtaining grants from local/state/national authorities to encourage participation; explore new markets (e.g. disability, juniors)
What are some key obstacles or challenges that our sport faces?	Lack of knowledge and/or interest in dragon boating; direct competition from other sports; time commitment of dragon boating; better facilities for clubs.



Sylvia Wong

Director High Performance

Elected 2019, completed 1 term,
2 years

Oversees Auroras team
including paddlers, coaches
and team managers

Provides input on Auroras
budget and sponsorships



The High-Performance Pillar primary goal for 2021 is to get The Auroras to the 15th World Nations Championships in Hong Kong in (01 to 07) November.

At the May Member's Forum, AusDBF reluctantly had informed Member States that for the first time in history, Australia will not be sending a representative team to the World Nations Championships. This is due to Australian Government travel restrictions and many impossible barriers each athlete must overcome to get to the Championships*. This is very disappointing when Australia is one of the founding members of the IDBF and had not missed a single championship.

As an alternative to Aurora WNC campaign, the AusDBF Board endorsed the development of a high-performance program which will cover development for Athletes, Coaches and Team Managers and other supporting personnel.

Auroras Head Coach David Abel and I took some time to assess what opportunities we can create to uplift the Auroras Program and align it further with the AusDBF Athlete's Pathway and Coaching Framework. The first look of the new Auroras Program will be unveiled towards the end of 2021, in time to start the preparation for the next elite competition, Asian Dragon Boat Championships in November 2022.

I would like to take this opportunity to thank David Abel for his patience, continuous enthusiasm, and relentless support. I look forward to continue building the Auroras in 2022 with David.

*Note that IDBF formally cancelled the 15th World Nations Championship on 26 July 2021



Zijing Chu

Director Digital

Appointed in 2021 for two years

Provides digital platform support to internal and external marketing and communications

Explores creative opportunities in connecting the dragon boating community

Designs and build up resilience in the foundation of all digital platforms

Social Media Reach

It is imperative to look at expanding AusDBF's reach in social media platforms in order to utilise the digital space to strengthen the Australian Dragon Boat community's bond. As seen in Figure 1 the reach of both our Instagram and Facebook platforms has been quite active and has a very positive engagement rate. Facebook is currently our strongest platform, reaching up to 40k people from all around the world, whilst Instagram has a maximum reach of 500+. In the coming season, we would like to explore further platforms such as TIKTOK and LinkedIn for both a casual and more professional angle to attract all demographics from all walks of life. Instagram will also be a major focus in the coming year including adjusting content to fit that platform.

Audience

Currently we have a predominantly female-centric audience residing on the Facebook and Instagram platforms, with ages skewed towards the mid-30s to the late 50s. This demographic allows us to understand our current targets of the audience as well as give us an indication of how to best approach targeting other age groups and gender groups within different platforms. See Figure 2 for more information.

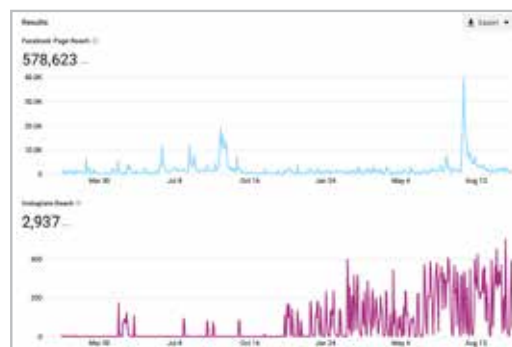


Figure 1

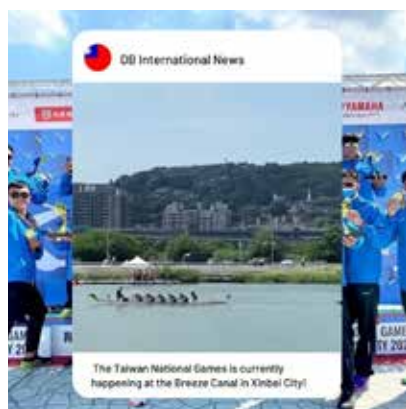


Figure.2

Content

DB International News

This new line of weekly content is an idea that spawned from the fact that without international travel, it is really hard for Aussies to experience the outside world. Starting with the "Taiwan National Games" in Xinbei City, each week we have been highlighting different events that have been happening across the Dragon Boating landscape. On one hand, it is great exposure for different countries and our working relations with them, on the other it also gives hope to the Dragon Boating community to see that the sport is still alive and well, despite some States still being in lockdown.



Local Features

Local clubs are the pride and joy of Australian Dragon Boating, and it is imperative for AusDBF to showcase these amazing individuals and their day to day club operations. From hosting a local primary school for their sporting day, to the traditional practices of the sport. It is always a wonder and a beautiful sight to see our local clubs training from sunrise to sunset.



Special Days

Many of us have endured a really difficult two seasons. One of our actions to make the days more bearable, was to celebrate special days.

Via Facebook we celebrated Australia Day, Father's Day and our very own Mid Autumn Festival.





Dr Ruth Bollard Director Diversity & Inclusion

Appointed in 2020 for 2 years

Engages with members to develop a Diversity and Inclusion plan

Connecting more people with dragon boating

In November 2020 I was appointed to the AUSDBF as Diversity & Inclusion Director. I introduced the Play by the Rules -7 pillars of inclusion as an initial discussion point. I spent time meeting some of the State boards and exploring board member's views on Diversity and Inclusion and what this means to Dragon Boating in Australia.

Initial review of material available from Pride in sport, SPORTAUS and Playing by the Rules, Sports Medicine Australia, and Paddle Australia. AUSDBF became a member of Diversity Council Australia, which gave us access to background documents to consider how Dragon Boating would approach this issue.

This last year two surveys have been undertaken. One for Pride in Sport, 135 members surveyed, 59% believed that some training in LGBTI diversity and inclusions should be mandatory for our sport supervisors, volunteers, and coaching staff. 21% had witnessed negative behaviour re diversity in sexuality.

The State Boards approved a survey to our members - 707 members responded .7 % have a disability that requires medical help, 34.5% are in full-time employment, 40% professional, 50 .28% are Metro based and 40.08% Regional.

Specific questions regarding the culture of the sport in particular to a sense of belonging benchmarked well. Insights were gained by the free text's comments in answer to the question 'was there anything that the sport can do to make more people welcome?'

Comments included concerns regarding affordability and accessibility, and perception of more challenges for regional clubs, come and try days, buddy systems, school programs, and encouraging both social and competitive paddling.

2021 D&I survey indicates the need to diversify to reflect the Australian population and our communities.

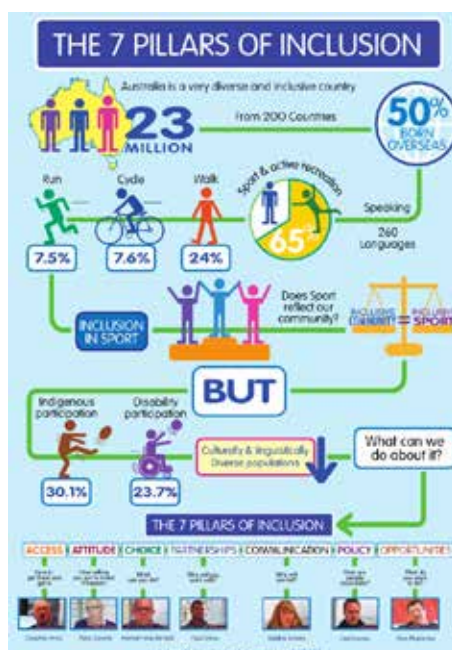
There is an appetite to do so amongst members and State Board Members surveyed, and education and training would be well received.

In May I had the pleasure to meet some of you Adelaide for an enjoyable weekend. Due to COVID 19, I have yet to participate in or spectate a paddling event but hope that will soon be rectified.

First D&I working group meet on 9th September with nominations and representative members from most States. Aims of this working group is to consult with State Boards and Clubs and create Diversity and Inclusion strategy framework and policy documents, covering the topics of ethnicity and culture, transgender/LGBTI, disability and access policies, along with family inclusive policies

Over the next few months, we will be consulting with you all. Future in this portfolio, include engagement, education and sharing of materials etc.

Working closely with the marketing portfolio and using the policies and material we develop, we hope will encourage more people to join the sport.



AusDBF Committees Commissions and Working Groups

Development of AusDBF's Committees, Commissions and Working Groups is one of the strategic directives within the Governance Pillar. The Committees have been meeting and working diligently over the last 12 months to achieve their goals and initiatives.

Athletes Commission (AC)

- Laura Hughes – Chair (DBWA)
- Cheryl Warren (DBQ)
- Shirleen Ho (DBNSW)
- Tom Wicks (DBACT)
- Chu Zijong (DBV) – member till February 2021
- Daniel Kim (DBQ) – appointed May 2021
- Daniel Foucar (DBWA) – appointed May 2021
- Philippa McLean (AusDBF)

Zoom meetings held: 15 October 2020, 25 February 2021, 27 May 2021

What an exciting year we have had. It seems the enthusiasm in our Committee continues with a very eventful year for us all.

Over the past 12 months we have had a change in the Committee with Zijong Chu leaving our group due to his appointment to the AusDBF Board. After completing an EOI for the role to be filled and gaining several responses, AusDBF Board agreed to increase our numbers and appointed two new members – Daniel Foucar and Daniel Se Yun Kim, who commenced in May 2021, adding to our age demographics in the group.

Some of the work we have completed in the last 12 months include:

- Suggestions on how to reinvigorate the State vs State competition including race day format and distances. This feedback was utilised along with feedback from all State bodies. Due to COVID and the cancellation of AusChamps in WA, this has not yet been finalised by AusDBF Board.
- Feedback to AusDBF High Performance Director and Auroras Head Coach on possible ways of increasing interest in future Aurora campaigns. Due to COVID and the cancellation of international competition, this has not been reviewed by AusDBF Board.
- Recommendation to AusDBF Board for review as to how they could assess the EOI's received from clubs for CCWC 2022.
- Development of the concept for Dragons Tale – an online discussion forum with nine initial conversation areas and several potential speakers per category, provided to the AusDBF Board to review. This forum was agreed by the AusDBF Board along with the name 'Dragons Tale' and they are looking to commence in October 2021. The initial forums will be pre-recorded with queries provided post-recording. We are hoping to open this up for live queries and interaction from the audience. Possible forum topics include sweep skills, drummer skills, coaching skills, nutrition and priming for regattas; how to keep Juniors and U24s in the sport; off water gym training; injury prevention and recovery exercises.
- Draft of an Athletes Commission survey, currently on hold while other surveys are carried out by AusDBF.



Audit & Risk Committee (ARC)

- Martin Hastings – Chair (AusDBF)
- Janine Lette (AusDBF)
- Joanna Copeland (Independent) – member until May 2021
- Sheryl Kelly (Independent) – appointed June 2021

Zoom meetings held: 06 July 2020, 03 August 2020, 07 September 2020, 05 October 2020, 08 February 2021, 04 June 2021

Our committee met eight times through the year working on reviewing, amending or creating new policies to help us all manage the sport in the myriad of ways that we need to. First thing to report is that our professional member, Joanna had to withdraw from the committee because of other work commitments, but she has been ably replaced by Sheryl Kelly. Sheryl runs her own Safety Consultancy and is also a DBWA Board member who has written all of WA's safety procedures.

Late in the year, the Board engaged ERMS to review all of our policies for completeness and effectiveness. ERMS is a Safety and Risk consultancy firm that has written the Risk Management Plans for prior AusChamps. Their first report came back in early July 2021 and we are now in the process of responding to that report. Some policies will be completely rewritten, while others remain unchanged or had some minor amendments made.

The major changes will be to the Risk Management Procedure, Risk Register and adoption of a Risk Appetite Statement. These are ongoing at time of writing and should be in place by the AGM.

One of the updated policies through the year was the Cyber policy. This was simplified but also some changes were made to reflect the revised conditions on our cyber insurance policy. We had a cyber incident claim in the year, and while the claim was accepted, it could be argued that the club in question had not followed what is deemed standard practice and having two factor authorisation for bank payments. There is also a new insurance condition where there is a new supplier (or a supplier who changes their bank) to the organisation, that needs to double check bank payment details on invoices by phoning and checking them prior to payment. This was highlighted to members when the policy was renewed. We hope that they have then forwarded this to their clubs who are also covered under the policy.

As you already know the Board and the Committee in particular have been looking to improve ways to report on hazards and incidents. We came to the conclusion that using the reporting facility within revSPORT, even with the amendments we proposed, was never going to meet our requirements. Consequently we promoted the adoption of Safe365 for that purpose and this was accepted at the August Members forum. This will be rolled out in September and we expect in place by the time of reading.

As a concluding note, when reviewing or writing these policies, we do try to keep them simple and easy to follow and where possible use templates provided by SPORTAUS (AIS) when applicable. If a member has a particular concern, we hope you will bring it to our attention so that we can address it.

AusChamps Review Working Group (ARWG)

- Janine Lette – Chair (AusDBF)
- Danielle Ferrari (DBQ) – member till August 2021
- Albert Au (DBNSW)
- Angela Notaras (DBACT)
- John Cuzzupi (DBV)
- John Holland (DBSA)
- Barb Clarkson (DBWA)

Zoom meetings held: 22 June 2020, 20 July 2020, 07 August 2020, 07 September, 2020 September 2020.

Due to the cancellation of AusChamps in Sydney 2020 and Perth 2021, there is nothing to report.

Competition & Technical Committee (C&TC)

- Sylvia Wong- Chair – IDBF Level 4/IDBF C&TC
- Melanie Cantwell – IDBF Level 4/IDBF C&TC
- Janine Lette – IDBF Level 4
- Vic Fazakerley – IDBF Level 3
- Phil Reader - IDBF Level 3
- John Holland – IDBF Level 1
- Chris Alexandrou
- Jo Grammatico

There were not any meetings held due to cancellation of AusChamps in 2021.

Diversity & Inclusion Committee (D&I)

Established August 2021

- Dr Ruth Bollard – Chair (AusDBF)
- Deb Moran (AusDBF)
- Candice Heine (DBNSW)
- Martin Nyawasha (DBACT)
- Melissa Tan (DBV)
- Helen Howarth (DBTAS)
- Julianne Kuhlmann (DBSA)
- Jocelyn Morgan (DBWA)

Zoom meetings held: 09 September 2021, 14 October 2021.

Historical Committee (HC)

- Julie Clinch – Chair
- Janelle Gamble (DBQ)
- Steven Davidson (DBNSW)
- Geoff See (DBACT)
- Alex James (DBV)
- Julie Davidson (DBTAS)
- Barb Clarkson (DBWA)
- Daryl Manzie (NT)
- Philippa McLean (AusDBF)

Zoom meetings: held 11 June 2020, 23 September 2020.

Due to cancellation of AusChamps in 2020 and 2021, the 25 years of AusChamps book was distributed through member States for presentation at their State Championships.

National Athlete Pathway (NAP)

- Rex Tindal – Chair (AusDBF) – Level 3 Coach
- Martin Pavelka (DBQ) – Level 3 Coach
- Nicola Frowen (DBNSW)
- Chris Alexandrou (DBNSW) – Level 3 Coach
- Sally Bromley (DBACT) – Level 3 Coach
- Adrian Stephens (DBV)
- Alison Maurant (DBTAS) – Level 3 Coach
- Vi Duong (DBSA) – Level 1 Coach
- Laura Hughes (DBWA) – Level 3 Coach

Zoom meeting held: 24 August 2020.

Marketing (Post COVID-19) Working Group (PCMWAG)

- Kris Fleming – Chair (AusDBF) – member till November
- Deb Moran – Chair (AusDBF) – appointed February 2021
- Zijing Chu (AusDBF) – appointed February 2021
- Mish Strempele (DBQ) – member till March 2021
- Trevor Norris (DBQ) – appointed April 2021, member till August 2021
- Jade Murphy (DBNSW)
- Katie Whitehead (DBACT)
- Craig Ryan (DBV)
- Helen Howarth (DBTAS)
- Kat Reid (DBSA) – member till September 2021
- Barbara Clarkson (DBWA)
- Pat Hancock (DAA) – member till October 2021

Zoom meetings held: 06, 13 June 2020, 01, 22 July 2020, 19 August 2020, 09 September 2020, 07, 21 October 2020, 04, 18 November 2020, 02 December 2020, 20 January 2021, 24 February 2021, 24 March 2021, 28 April 2021, 07 June 2021, 26 July 2021.

The Marketing team have been very productive and creative over the last 12 months. AusDBF thanks Zijing Chu for his enormous contribution across a number of campaigns and Jade Murphy for her professional expertise and advice in guiding the Marketing Team in the right direction.

One of the first projects the MWG instigated was the implementation of a National Event Calendar on the AusDBF website, collaborating with all the Member States to push all their events through to the National Event Calendar. This was a positive step forward as the functionality promoted a 'one stop shop' to capture all. Next project was the 'ARE YOU READY CAMPAIGN' – designed to re-engage members after the 2020 lockdown. The campaign structured around asking nominated representatives from each Member State a series of questions. The campaign featured both static and video interviews which posted weekly on the AusDBF Facebook page from early December. The success of the campaign was due to the collaboration between all the Member States and AusDBF. The below individuals were featured in the campaign.

Thanks to Jade Murphy for creating the 'How to post Facebook message guide' for clubs, and Zijing for conducting the interviews and all social media posts. Feedback received from the campaign was positive.

Members featured in the 'ARE YOU READY' campaign

Category

When

ALL MEETINGS CONFERENCES STATE REGATTAS FESTIVALS AUSCHAMPS REGATTA UPCOMING SEARCH >

Event	Category	Date	Location	INFO
Dragonboat SA - DBSA Round 3 - 100 over 500m + 2000m	State Regattas	Sun 17 Oct 2021	Aquatic	INFO
Dragon Boat Queensland - Bulleah Fire Dragons Regatta	State Regattas	Sun 24 Oct 2021	Varley Lake	INFO
Dragonboat SA - DBSA Round 1 - 100 over 500m + 2000m - Sun 24 Oct (pre-scheduled)	State Regattas	Sun 24 Oct 2021	Aquatic	INFO
Dragon Boat NSW - Grafton DRB Jaramilla Regatta (Accommodated)	State Regattas	Sat 30 Oct 2021 - Sun 31 Oct 2021	Memorial Park Pineshire, Clarence River, Grafton	INFO
Dragon Boat NSW - Western Region Dragon Boat Regatta (Accommodated)	State Regattas	Sun 07 Nov 2021	Lake Candorick, Orange	INFO
Dragonboat SA - DBSA Wolleroo Marina Challenge	State Regattas	Sat 13 Nov 2021	Wolleroo	INFO

	Member 1	Member 2	Coach
DBQ	Kalani Baines	Lewis Fuller	Fiona Hamwood
DBNSW	Isaac Sewak	Steve Chezzi	Stephanie Vounou
DBACT	Clare Purcell	Tom Wicks	Amanda Mulherin (Ellem)
DBV	Kieran Ormord	Natasha Voelker	Palmiro Casanovas (Carlos Diz)
DBTAS	Sam Turnbull	Therese Chilcott	Alison Mourant
DBSA	Andrew Akkermans	Leonie Mouthaan	Chris Kelley
DBWA	Emma Troncone	Steve Smits	Karen Smits
DAA	Prue Menzies	Corina Bradley	Gillian Brown

The 'STATE FRAMES' campaign was a follow on from the 'ARE YOU READY' campaign to encourage lots more engagement and initiate State rivalry as State v State is not happening at AusChamps in 2021. Thanks once again to Jade Murphy and Zijing Chu for their creative on this next initiative.



Due to COVID solidifying growth on Facebook and Instagram platforms:

- 218% increase in engagement on AusDBF Facebook posts
- 76% increase in average organic posts
- 6% increase in AusDBF Facebook page followers

The 'PHOTO OF THE WEEK' campaign commenced in January 2021.



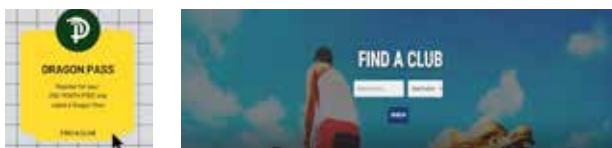
AusDBF and every Member Dragon Boat organisation across Australia have come together to support Clubs to get back into dragon boats. We have a tool kit of resources available that Clubs can use to invigorate their membership and showcase what is so awesome about our sport.

Help celebrate dragon boating by sharing your stories about why you love it. There are some fantastic prizes to be won, for both paddlers and Clubs.



Deb Moran commenced as Chair of Marketing from February following her appointment as Marketing Director for AusDBF.

Then came 'DRAGONPASS.' AusDBF acknowledges DBV sharing this idea with the rest of Australia to utilise. 'DRAGONPASS' is designed to be the product, which represent the old 'come & try days.' 'DRAGONPASS' allows potential new members to trial 'DRAGONPASS' for unlimited number of sessions for 4 weeks. (Similar concept to a gym pass). Individuals will be able to sign-up to 'DRAGONPASS' via the website by searching the Club Finder functionality. By entering the city and distance individuals would be prepared to travel, Club Finder select all the eligible clubs available to the individual. The process is all online, allowing clubs to keep electronic records of all individuals trying out dragon boating.



revSPORT Users Group (RUG)

- Melanie Cantwell – Chair (AusDBF)
- Danielle Ferrari (DBQ) – member till August 2021
- Jo Grammatico / Fiona Regan (DBQ) – appointed October 2021
- Ramsay Cobb (DBNSW)
- Sue Pidgeon (DBACT)
- Craig Ryan (DBV)
- Marie Cunningham (DBSA)
- Susan Troncone (DBWA)

Zoom meetings held: 27 July 2020, 31 August 2020, 28 September 2020, 26 October 2020, 30 November 2020, 01 February 2021, 01 March 2021, 29 March 2021, 26 April 2021, 24 May 2021, 28 June 2021.

Over the last 12 months have been working collaboratively and productively to share knowledge and improve the way dragon boating (States and AusDBF) utilise revSPORT. Pieces of work achieved this year are as follows:

Regatta Module – whole of revSPORT

- Clubs can now enter interstate regattas from their own club portals.
- Other small improvements have been/or are being implemented within the regatta module.

Electronic Marshalling

- Has been trialled and implemented in several States and used at the Coast-to-Coast event and found to be successful and easy to use once set-up.
- Recording of drummers and sweeps for reporting can be accomplished by selecting the dropdown when ticking off names. No longer necessary to add in the Official field area (although if using paper crew lists might still be needed).
- Cheat sheet was created to use electronic marshalling.

National Calendar

This was implemented with all States pushing their calendar of events through to the AusDBF website which now allows promotion of all events and courses around Australia for all members. There is a function that when switched to 'Whole of Sport' Interstate regattas will appear.

National Accreditations

The administration process moved from State level to National level and covers Coaching, Race Officials, Sweeps, First Aid, CPR, Boat (Skippers licence), and is a work in progress. It is anticipated over the next 12 months the auto-reminders for expiry dates on accreditations will be working smoothly and assist with keeping an individual's accreditations current. The Accreditations can now be viewed across all levels of the sport - AusDBF Level >State Level >Club Level > Individual profile.

AusDBF is using the accreditation functionality to record other subjects which will be used to build individual members history such as Aurora's representation, Australian Flag Bearers, Australian Captains member of AusDBF Committees, volunteering at AusChamps and Jon Taylor Award recipients.

The Accreditation Finder was added to the AusDBF website – this is a great feature as it is a quick and easy look-up for State Administrators and Coach / Race Official / Sweep presenters to check individual's accreditation and expiry dates.



Incident/injury Reporting

The revSPORT Users Group investigated using the Incident/Injury reporting feature within revSPORT, however the AusDBF Board with recommendations from the Audit & Risk Committee decide Safe365 provided broader reporting features which met AusDBF requirements better.

Duplication of Member Profiles

This is a continual work in progress, necessitating continual reminders to individuals to stop creating multiple profiles and to REJOIN rather than REGISTER. Communication between State Administrators was essential when individuals were transferring interstate or applying for dual membership to avoid duplication of profiles and to ensure primary and secondary memberships are recorded correctly. It was agreed that all States keep clean data as much as possible to ensure accuracy of membership numbers.

Race Official Mentors (ROMP)

- Gillian Styles – Chair (DBACT) – AusDBF Level 3/IDBF Level 1
- Janine Lette (DBQ) – AusDBF Level 3/IDBF Level 4
- Norm Hunt (DBQ) – AusDBF Level 3
- Geoff Roberts (DBNSW) – AusDBF Level 3
- Elissa Mackenzie (DBNSW)- AusDBF Level 3/IDBF Level 1
- Maureen O'Neill (DBNSW) – AusDBF Level 3/IDBF Level 1
- Sue Pidgeon (DBACT) – AusDBF Level 2
- Philippa McLean (DBV) – AusDBF Level 3
- Georgia Parry (DBV) – AusDBF Level3/IDBF Level 1
- John Holland (DBSA) - AusDBF Level3/IDBF Level 1
- Vic Fazakerley (DBWA) - AusDBF Level3/IDBF Level 3
- Georgina Smith (DBWA) – AusDBF Level 1
- Melanie Cantwell (AusDBF) - AusDBF Level3/IDBF Level 4

Zoom meetings held: 16 July 2020, 25 August 2020, 17 December 2020, 01 March 2021, 24 May 2021.

ROMP has held five meetings this year operating via Zoom. These meetings have provided the opportunity for all State representatives to discuss and share the issues applying to Race Officials in their own State. . It can be a challenge

to attract volunteers as people already active in the sport want to keep paddling and only volunteer to officiate for a few regattas. Encouraging Race Officials to step up to the higher level is not easy. We believe the training program and its outcome enables Race Officials to participate across Australia. The two major regattas held this year, Cross Border Cup Victoria, and the Coast to Coast Dragon Boat Festival, Queensland are examples where officials from different states worked together.

During the year ROMP have reviewed and completed updated versions of the on-line accreditation papers at all levels.

The training workbook for the AusDBF Officials Level 2/3 has been completed. Thank you to Melanie Cantwell and Philippa McLean for the development and final editing of these documents.

We have completed a PowerPoint version of the training program for Level 1. This enables States to deliver all, or part of, the level 1 course online.

We have had a focus on the impact of COVID 19 on planning and managing regattas over the last year. States have shared the strategies taken considering the COVID laws in each jurisdiction. Discussions have been on the safety issues for participants on land and water. Race officials take some responsibility for implementing guidelines.

We note that Race Officials are taking the opportunity to re-accredit but with an unknown future for our sport, including a possible slow return to paddling, there may be some attrition to Race Officials numbers.

Sweeps Committee (SC)

- Deb Whitfield – Chair (DBACT) – Level 4 sweep
- Norm Hunt (DBQ) – Level 5 sweep
- Robert Turnbull (DBNSW) – Level 5 sweep
- Dave Abel (DBV) – Level 5 sweep
- Susan Sanderson (DBTAS) – Level 4 sweep
- Pat Doogue (DBSA) – Level 5 sweep – appointed November 2020
- Laura Hughes (DBWA) – Level 4 sweep
- John Holland (AusDBF) – Level 5 sweep

Zoom meetings held: 09 October 2020, 22 January 2021, 05 February 2021, 14 May 2021.

Activities Since Previous Report

- Sweep Committee put forward all their recommendations for the AusDBF Safety Handbook.
- National Sweeps Data base up and running in revSPORT (thank you Melanie Cantwell).
- National Sweep Certificate now issued (same as the Coaches).
- Access to AusDBF Accreditation Finder - Sweep Coordinator.

Forward Requirements

- It was agreed that Sweep Co-ordinators should take a proactive approach now and at the beginning of the season in order to encourage clubs to train up more sweeps. Early planning is recommended, so clubs are better prepared for participate at AusChamps in 2022. Sweep Co-ordinators will run training courses for beginners and refresher/skill sessions for sweeps at the beginning of season.
- Suggestion to hold a reversing session at AusChamps and encourage all sweeps to attend. (This is due to not having held an AusChamps for the last two years)

Ongoing Actions

- DBSA will commence the filming on capsized drill in spring when weather warms up.
- DBSA is currently investigating the option of applying for an exemption of wearing of Life Jackets for Drummers and Sweeps for 2022 AusChamps.
- Cost of capsized video to be forwarded to AusDBF.

Closing Comments

Thank you to the Sweep committee and Melanie Cantwell for all their ongoing commitment to ensuring sweeps stay safe and informed.

Youth Racing Committee (YRC) –

Established August 2021

- Zijong Chu – Chair (AusDBF)
- Emma Troncone (DBWA) – Athlete representative
- Laura Hennessy (DBNSW)
- Sally Witchalls (DBACT)
- Natasha Voelkers (DBV)
- Cassidy Burns (DBSA)
- Lexie Latto (DBWA)



Zoom meetings held: 08 September 2021, 6 October 2021.



The Why?

“Masters are the heart and soul of the sport, where youth are our future”. Attracting and holding youth in our sport is an ongoing and major need of dragon boating. As the saying says, ‘when the going gets tough, the tough get going’. The Youth Racing Committee is keen to lead the strengthening of the youth component in our sport. . A youth committee leading youths is exactly where we need to head, empowering the next generation to take up the baton and charge forward. There is no better time, because if not now... then when?

Ethos

Core Objective

To create and foster Dragon Boating awareness, development and racing opportunities for Australian youth (including, but not limited to University Division, 24 and Under Division and Junior Division).

Function

The YRC shall provide recommendations to the AusDBF Board regarding the development and implementation of programs and services for all Youth and Student Racing programs.

The YRC shall, through AusDBF, support the International Dragon Boat Federation's (IDBF) Youth and Student (aged) programs domestically and internationally.

Projects

2021 Youth Town Hall

We have created a common platform for individuals to converse about the topic of youth. For the first year this platform was held, and it was also in the form of a virtual Zoom meeting. The first part of the meeting consisted of a presentation on what the YRC was to act on and commit to for the first year of its formation. . In the second part, six breakout rooms were formed, each one led with energy and skills, by our committee members, bringing out positive and forward- thinking dialogue.



Youth Zone

A Facebook group has been created in the name of "Youth Zone". This platform is used to share and distribute information that the YRC requires, but at the same time, it also acts as a continuous platform after the Youth Town Hall for conversations and discussions to happen regarding Youth.

Youth Inclusion Project

Our Universities present a captive audience of young adults and youth. This project aims to connect Universities to existing clubs from all States. Support will be given to a range of start up strategies including developing a manual to providing ideas on connection and recruitment of youth paddlers from our Universities.

Awards and Accolades

AusDBF Life membership - Janelle Gamble

Janelle Gamble's introduction to dragon boating came



because of attending the 1998 "Making A Difference" conference held in Canberra. It was here that she heard Canadian presenter Sharon Batt, talk about dragon boating for breast cancer survivors.

Michelle Hanton was also in attendance and became inspired

to start an Australian survivor dragon boat team. In 2000, Michelle recruited Janelle as the sole Queenslander to join the inaugural breast cancer survivor team in Australia paddling under the name Dragons Abreast.

Despite being afraid of both water and sharks, Janelle agreed to participate. Needing to learn to paddle she contacted Dallas Piwari and Tracey Evan, founders of Brisbane River Dragons and started to learn!

After only 5 weeks on the water, Janelle flew to Sydney, where she met up with the rest of the composite Dragons Abreast novice paddlers and together raced and came first in their lane (last!) at the 2000 Australian National Dragon Boat Championships held at Penrith.

The paddle bug hooked Janelle. She went on to form what is today known as Missabitati – Dragons Abreast Brisbane, was instrumental in securing boat sponsorship from the Southbank Corporation for Brisbane River Dragons.

Janelle continued to advocate the benefit of exercise, in particular, dragon boat racing for breast cancer survivors, using her role as a Breast Cancer Network State Representative and her training as a breast cancer advocate to further the moment and reach more women in Queensland.

As a result of Janelle's advocacy, more and more groups of breast cancer survivor paddlers sprung up. This led to the growth of additional sports clubs across Queensland as the word about this fantastic sport spread.

Janelle continued to actively work on her own paddling, and in her own words says.....

"I started with Dragons Abreast Brisbane and went on to achieve every possible goal as a competitive paddler. I have been so very fortunate to have travelled the world via dragon boating, and all because of breast cancer."

- Served as a Board Director for Dragons Abreast from 2000 to 2014.
- An integral part of the Organising Committee for the 2007 International Dragons Abreast Festival held on the Sunshine Coast.
- Served as a Board Director for AusDBF from 2010 to 2012.
- Volunteered her time on the AusDBF Historical Committee.
- Represented Australia at IDBF World Nations and Asian Championship 12 times both as a paddler and a steerer.
- Bestowed with the honour of Vice Captain for the 2009 campaign to Prague and 2011 to Tampa.
- Appointed as the Australian Team Manager for the 2019 Aurora's campaign in Pattaya, Thailand.
- Skilled Level 5 steerer. To add to her string of accomplishments Janelle is an AusDBF level 3 and IDBF Level Race Official .
- Appointed to the IDBF Women's Commission in 2017.
- Long-time member of Brisbane River Dragons before transferring to the Sunshine Coast Dragon Boat Club.
- AusDBF named a trophy (fastest women's crew at AusChamps) after Janelle Gamble and Loretta Lewis in honour of her commitment to the sport.

Janelle has contributed to all levels of the sport from Club to State to National and International. Janelle is and has always been very generous and giving of her time to dragon boating.



AusDBF Education and Upskill Grant



The recipient for 2021 was awarded to Christine Cross, from Bundaberg Dragon Boat Club in QLD.

The AusDBF grant program was established in 2014 in honour of Melanie Cantwell and Janine Lette

in recognition of their dedication and contribution to the sport of dragon boating. The Grant is awarded annually, and applications are accepted under one of the four categories of the AusDBF Strategic Plan:

- Governance
- Development (Coaching / Race Officials / Sweeping)
- Events
- High Performance

The Grant is awarded to help recipients develop their skills and further their knowledge in their nominated category.

Congratulations to Christine and we wish her well in her future endeavours in dragon boating.



John Taylor Award - Peter Smith



AusDBF was delighted to announce Peter Smith from South Australia as the recipient of the 2021 Jon Taylor Award.

Peter's dragon boating history goes back to 1992 when he was a member of Email Eliminators Club (which later became Seadragons). Peter then joined SADA. Peter was Chair of Dragon Boat Association of South Australia (DASA) from 1997/98 until 2000 and remained on the Board for many years. In 2003 Peter was honoured with Life Membership to DASA. Peter returned to the Board in 2004 as Secretary, following a restructure of the Board and was pro-active in implementing policy and constitutional change for the Association. Peter was a team player with hundreds of hours spent maintaining dragon boat equipment and repairing heads, tails and drums. He was one of the original sweep assessors in South Australia and was known for his patience and encouragement in developing sweeping skills amongst members.

Peter chaired the Organising Committee for the 1997 Australian Championships which were held at Glenelg, and part of the Organising Committees for the 2005 (10th) Australian Masters Games, the 2003 Australian Championships and the 2016 epic event (Australian Championships, Asian Championships and CCWC). He willingly gave up his time to volunteer for corporate, community and regional events, in addition to competing and representing his club and State at a number of Australian Championships and International events.

Accreditations

Boat Skippers Licence

QLD	NSW	ACT	VIC	TAS	SA	WA	NT
2							

CPR Only

QLD	NSW	ACT	VIC	TAS	SA	WA	NT
16	3		1			2	

First Aid

QLD	NSW	ACT	VIC	TAS	SA	WA	NT
146	176	66	44	46	106	69	

Working with Children Checks

QLD	NSW	ACT	VIC	TAS	SA	WA	NT
92	197	24	52	26	31	32	

National Race Officials

	QLD	NSW	ACT	VIC	TAS	SA	WA	NT
Level 1	36	86	21	16	4	10	22	0
Level 2	8	6	6	5	0	0	0	0
Level 3	4	16	2	5	0	4	1	2
IDBF	3	11	3	2	0	5	3	2

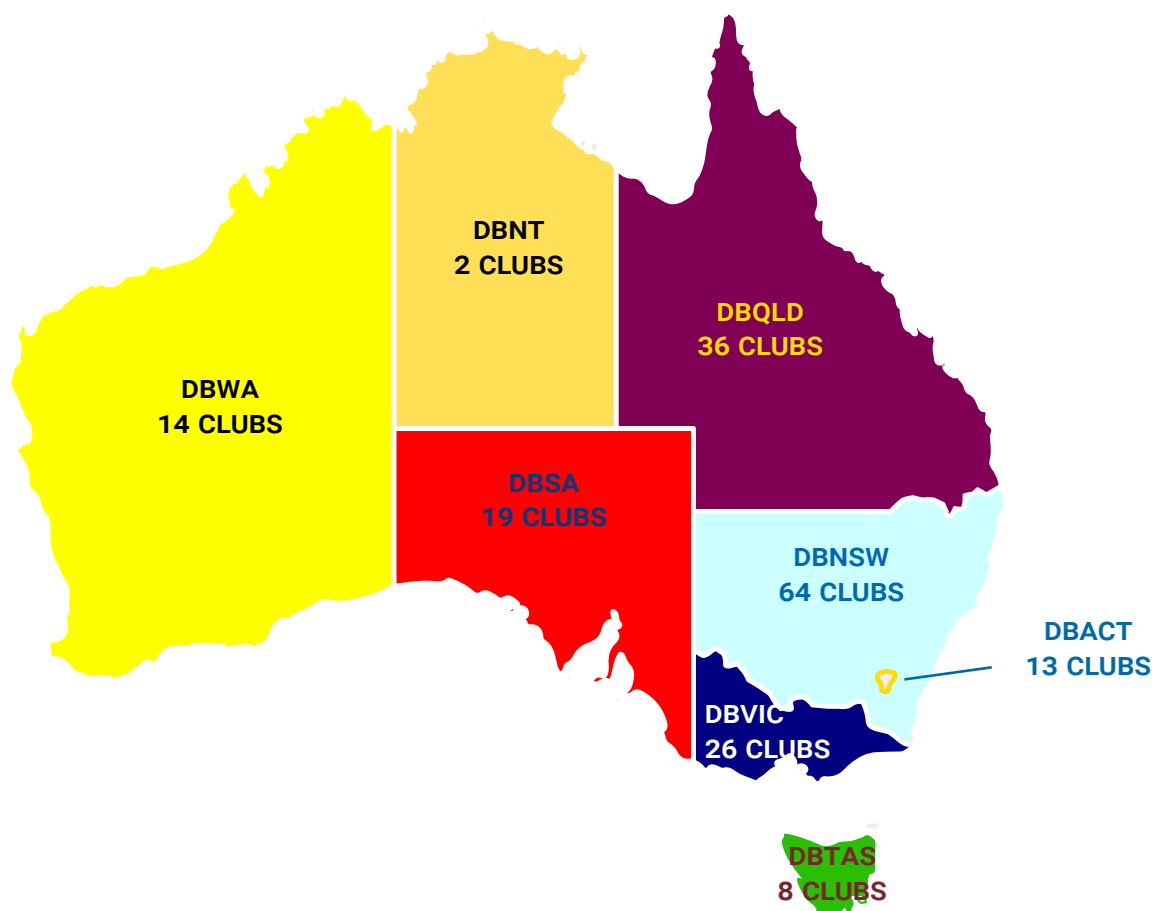
Sweep Accreditations

	QLD	NSW	ACT	VIC	TAS	SA	WA	NT
Level 0	1		44	1	0	15	5	
Level 1	0		0	0	5	26	0	
Level 2	19		2	7	2	21	1	
Level 3	112		35	36	21	35	33	
Level 4	22		9	2	5	8	5	
Level 5	10		1		0	5	2	

Note:

Data uploaded and recorded in the revSPORT national accreditation portal as at 06 October 2021, includes active, non-active members and archived members. Any expired accreditations have not been counted in the data.

Our Members



Member	Junior			24U			Premier				Sen A				Sen B				Sen C				Total			
	F	M	Tot	F	M	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot
DBACT	59	64	123	33	28	61	58	26		84	70	18		88	113	27		140	111	32		143	444	195		639
DBNSW	167	50	217	38	25	63	174	157	1	332	221	125		346	528	198	1	727	971	371	1	1343	2099	926	3	3028
DBQ	33	27	60	8	8	16	75	43		118	151	70		221	386	106		492	594	189		783	1247	443		1690
DBSA	7	4	11		3	3	22	15		37	50	13		63	88	48		136	306	103		409	473	186		659
DBV	17	11	28	19	22	41	98	80		178	95	27		122	145	32	1	178	328	78		406	702	250		953
DBWA	31	27	58	7	6	13	32	24		56	50	36		86	89	27		116	117	39		156	326	159		485
DB Tas	1		1			0	4	2		6	12	1		13	57	8		65	145	29		174	219	40		259
Total	315	183	498	105	92	197	463	347	1	811	649	290	0	939	1406	446	2	1854	2572	841	1	3414	5510	2199	3	7713

Percentage of the State

Member	Junior			24U			Premier				Sen A				Sen B				Sen C				Total			
	F	M	Tot	F	M	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot
DBACT	9%	10%	19%	5%	4%	10%	9%	4%	0%	13%	11%	3%	0%	14%	18%	4%	0%	22%	17%	5%	0%	22%	69%	31%	0%	100%
DBNSW	6%	2%	7%	1%	1%	2%	6%	5%	0%	11%	7%	4%	0%	11%	17%	7%	0%	24%	32%	12%	0%	44%	69%	31%	0%	100%
DBQ	2%	2%	4%	0%	0%	1%	4%	3%	0%	7%	9%	4%	0%	13%	23%	6%	0%	29%	35%	11%	0%	46%	74%	26%	0%	100%
DBSA	1%	1%	2%	0%	0%	0%	3%	2%	0%	6%	8%	2%	0%	10%	13%	7%	0%	21%	46%	16%	0%	62%	72%	28%	0%	100%
DBV	2%	1%	3%	2%	2%	4%	10%	8%	0%	19%	10%	3%	0%	13%	15%	3%	0%	19%	34%	8%	0%	43%	74%	26%	0%	100%
DBWA	6%	6%	12%	1%	1%	3%	7%	5%	0%	12%	10%	7%	0%	18%	18%	6%	0%	24%	24%	8%	0%	32%	67%	33%	0%	100%
DB Tas	0%	0%	0%	0%	0%	0%	2%	1%	0%	2%	5%	0%	0%	5%	22%	3%	0%	25%	56%	11%	0%	67%	85%	15%	0%	100%
Total	4%	2%	6%	1%	1%	3%	6%	4%	0%	11%	8%	4%	0%	12%	18%	6%	0%	24%	33%	11%	0%	44%	71%	29%	0%	100%

Percentage of Australia

Member	Junior			24U			Premier				Sen A				Sen B				Sen C				Total			
	F	M	Tot	F	M	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot	F	M	X	Tot
DBACT	1%	1%	2%	0%	0%	1%	1%	0%	0%	1%	1%	0%	0%	1%	1%	0%	0%	2%	1%	0%	0%	2%	6%	3%	0%	8%
DBNSW	2%	1%	3%	0%	0%	1%	2%	2%	0%	4%	3%	2%	0%	4%	7%	3%	0%	9%	13%	5%	0%	17%	27%	12%	0%	39%
DBQ	0%	0%	1%	0%	0%	0%	1%	1%	0%	2%	2%	1%	0%	3%	5%	1%	0%	6%	8%	2%	0%	10%	16%	6%	0%	22%
DBSA	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%	0%	1%	1%	1%	0%	2%	4%	1%	0%	5%	6%	2%	0%	9%
DBV	0%	0%	0%	0%	0%	1%	1%	1%	0%	2%	1%	0%	0%	2%	2%	0%	0%	2%	4%	1%	0%	5%	9%	3%	0%	12%
DBWA	0%	0%	1%	0%	0%	0%	0%	0%	0%	1%	1%	0%	0%	1%	1%	0%	0%	2%	2%	1%	0%	2%	4%	2%	0%	6%
DB Tas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%	0%	1%	2%	0%	0%	2%	3%	1%	0%	3%
Total	4%	2%	6%	1%	1%	3%	6%	4%	0%	11%	8%	4%	0%	12%	18%	6%	0%	24%	33%	11%	0%	44%	71%	29%	0%	100%

AUSTRALIAN CAPITAL TERRITORY



2020-21 has been a very positive year for dragon boating in the ACT. While the previous year had been disrupted by bushfire smoke, bad weather and then the pandemic, by the beginning of 2020-21 we were back on the water. The ACT was very lucky to avoid locally-acquired COVID-19 cases for over twelve months, enabling us to run our regatta season, with only a couple of events cancelled due to adverse weather. Of course a range of modifications were necessary at both training and regattas to help keep us COVID-safe.

We were pleased to welcome interstate clubs to many of our regattas, adding to the fun and competition.

In 2020 we celebrated 30 years of dragon boating in the ACT, marking the anniversary at a regatta on 12 December. As part of the celebrations, Deputy Chief Minister and Minister for Sport, Yvette Berry MLA, presented DBACT life membership to Geoff See who had played a pivotal role in establishing dragon boating in Canberra. We also launched a promotional video, marking our anniversary, funded partly by COVID-19 support funding from the ACT Government. DBACT greatly appreciates the support that Minister Berry and the ACT Government provides to dragon boating in the ACT.

The big news for DBACT in 2020-21 was the announcement by the ACT Government that it would provide \$1.7m for a permanent headquarters for ACT dragon boating, located at Grevillea Park. Together with a significant contribution from DBACT, the funding will enable us to replace our three shipping containers with a new building that should meet our needs for many years to come. Planning is well advanced.

In the meantime, we were forced to vacate our training base in Yarralumla in April 2020 due to redevelopment of part of that site. Negotiations had been underway with the ACT Government and the National Capital Authority since last year for permission to relocate our boats and equipment to Grevillea Park, next to the site of the proposed new building. Eventually all the regulatory hoops were successfully navigated, necessary permits were granted and the dragon boating community came together for a massive move day. Grevillea Park is our racing venue and we are looking forward to a much quicker process setting up and packing down regattas, compared with bringing the boats and all the regatta equipment from the other end of the lake every time.

Our final event for 2020-21 was to provide demonstration races as part of the Chinese community's dragon boat festival in June. A large crowd watched our paddlers race each other in bright winter sunshine, while other DBACT members handed out information and talked to the spectators about dragon boating.

Our Clubs

- Canberra Girls Grammar School
- Canberra Grammar School
- Canberra Griffins Dragon Boat Club
- Canberra Ice Dragons Dragon Boat Club
- Diamond Phoenix
- Dragon Flyers
- Dragons Abreast Canberra
- Hydra
- Invictus Dragon Boat Club
- Komodo Paddle Club
- NAVMAT Dragon Boat Racing Club
- St Edmund's College
- St Clare's College

DRAGON BOATS NEW SOUTH WALES



The 2020/21 season marked a challenging time for the sport of Dragon Boating especially in NSW where we faced the COVID-19 pandemic and floods that left devastating impacts on many clubs and forced the postponement of the NSW State Championships. We would like to congratulate and thank our 3,000+ members and 64 clubs and schools for their contribution to the Dragon Boating community by creating a fun, social and inclusive environment. It was once again a challenging year where we saw everyone rally together to ensure we made the best out of a tough situation and showed the power of community.

Many questions continue to come about from this challenging environment. How do you simultaneously manage member expectations, minimise operational, logistical and administrative disruption, and plan for a future that, in both the short and long term, may not look anything like the past?

We saw in 2020 that sports and events were not immune from the impact of COVID. This impact forced sports and events to become creative to overcome capacity and resources challenges. However once again we are seeing events and competitions being cancelled or postponed, disrupting governing bodies, organisers, members and athletes.

However, through all of this, we did manage to have a successful regatta season with majority races going ahead, and with new formats trialled to comply with government regulations.

The DBNSW Strategic pillars of: Our Community; Our Business and Our Governance continue to define the Management and Operations team's focus and how the Board direct and shape our priorities.

Our Community

Our Members and Clubs continually to demonstrate the values they share with DBNSW as they tackle adversity that the current environment challenges us with. We have continued with our consultative member focused approach with member forums, focus groups and the restructure of our committees and working groups, so that our members have a voice and an opportunity to contribute to the development of the sport. We introduced the online, Paddles Up! workshops that covered many important topics to clubs including Leveraging Social Media; Club Planning and Execution; and Risk & Safety Management. Many more sessions are planned for the season ahead.

One of our key focus areas ahead will be the next generation of paddlers with the introduction of the Young Adult membership. This will include scoping and research work into the development of a Youth Program and Learn to Paddle Scheme.

We will continue to develop new member initiatives and support AusDBF in the roll out of the Dragon Pass across the state, encouraging more people to try Dragon Boating - an excellent recruitment tool for clubs. Dragon Pass gives clubs the opportunity to highlight the enormous benefits to participation, whether that's through improved physical and mental health, a fun/social connection, a sense of community and belonging or an opportunity to compete at all levels.

Our Business

This racing season, DBNSW ran 8 regattas, 3 virtual regattas, and 7 courses. We also endorsed 7 regional events throughout NSW. Despite the challenges we faced with the cancellation of the first event of the season and the floods that resulted in State Champs and Region V Region being postponed to June, participation at races remained high with some great participation achieved at some events.

Our new modified sport program continued to evolve with the new Region v Region regatta, which saw the inclusion of Tribe as one of the events on the day. This event was a huge success and we look to include it in the coming season as well.

We continue to develop further technological advancements that improve the sport's efficiency with the roll out of digital marshalling at State Champs for the 2020/21 season.

Our Governance

Diversity, skills and succession on the Board continues to be reviewed and enhanced with the addition of our Appointed Directors. We continually review the roles and committee structure to ensure the best outcomes for the sport and members.

Our Risk Management and Safety Management system continues to improve with widespread adoption of the Safe365 app. We now have over 270 users across our 64 clubs completing over 5,500 checklists since the implementation. We are now capturing key incident and hazard reporting data that allows us better insight of the risk and safety needs of our members. This data is helping us develop important safety training programs and exercises that we look forward to rolling out in the 2021/22 season.

Our Clubs

ACCA Dragon Boat Racing Team
Ballina Dragon Boat Racing Club
Bathurst Pan Dragons
Bei Loon Dragon Boat Club
Bidgee Dragons Inc
Blackwattle Bay Dragon Boat Club
BlueFins Dragon Boat and Outrigger Canoeing Club
Camden Haven Dragon Boats Inc
Central Coast Dragon Boat Club
Chinese Youth League Dragon Boat Club
Clarence Coast Dragon Boat Club
Coffs Coast Dragon Boat Club
Colour City Dragon Boat Club
Danebank Anglican School for Girls
Deepwater Dragon Boat Club
Different Strokes Dragon Boat Club
Dragon Sports Association
Dragons Abreast Sydney
East's Dragon Boat Club
FFB Dragon Boat Club
Flamin' Dragons Port Macquarie

Flying Dragons
Forbes Dragon Boat Club
Grafton Dragon Boat Club
Great Lakes Pearl Dragons
Greater Port Stephens Dragon Boat Club
Hawkesbury River Dragons
Hunter River Dragons
Illawarra Dragon Boat Club
Kalang River Dragon Boat Club
Kempsey Macleay Dragon Boat Club
Lake Jindabyne Snow Dragons
Lithgow Flash Dragons
Mako Paddle Club
Manning River Dragon Boat Club
Marist Dragon Boat Club
Mavericks Dragon Boat Racing Club
Merimbula Water Dragons
Mudgee Muddragons
Naga Spirit Dragon Boat Team
Nambucca River Dragons
Narooma Blue Water Dragons
Nature Coast Dragon Boat Club

Newcastle Hunter Dragon Boat Club
Northern Beaches Dragon Boat Club
Nowra Waterdragons
Outback Dragons Dubbo
Pacific Dragons Dragon Boat & Outrigger Canoe Club
Parkes Dragon Boat Club
Pendragons Dragon Boat Club
Pinnacle Dragon Boat Club
Pittwater Dragon Boat Racing Club
Port Hacking Dragon Boat Club
Rainbow Region Dragon Boat Club
Sandy Point Dragons
South West Rocks Dragon Boat Club
St Scholastica College
Sudu Dragons
Sussex Inlet River Dragons Inc
Sydney Tsunami Dragon Boat Club
Sydney Zodiacs
The Blue Mountains Dragon Boat Club
The Sloths Dragon Boating Club
Wallis Spirit Dragon Boat Club

We were successful with the 'Sport Recovery Grant' which provided necessary funds for the continuation of the sport through this difficult COVID 19 period, which has forced sport, recreation and events to become more creative and learn to overcome capacity and resources challenges.

Seeking new sponsorship opportunities continues to be a priority, however we'd like to once again say Thank You to our existing partners: Team Elite; the NSW Office of Sport; and Transport for NSW for their continued support.

And finally, we would like to acknowledge and thank the Board for their ongoing direction and oversight of DBNSW, along with the DBNSW team: Ramsay Cobb; Denise Rogers; Mal Wills and Natalie Trajcevski for their commitment, expertise and hard work this season. We would also like to recognise all Committee Members, Advisors, Working Groups, Officials, Coordinators and regatta volunteers, who volunteer much of their time to the sport.

QUEENSLAND



Well, this has been quite a challenge this season, again with COVID lockdowns, State border closures, and various rules on how to prevent the spread of the virus. However, Queensland so far has done much better than our Southern States. Our thoughts go out to the paddlers in the badly affected States of NSW and Victoria.

We have not had to cancel our local Club or State Championship races and actually added the Coast to Coast regatta for any Australian teams wanting to savour the great weather and freedom of the Sunshine Coast.

State Championships had most of our Clubs participate, even though there is such a distance from Townsville and Cairns. There is a lot of expense for those Members to make the 1700km trip. This is the major problem for our State' however, the regional teams have their own series of competitions where they only have to travel a few hundred kilometers to attend. (Still a long way).

The Coast to Coast event was a great success and very relaxed three days of racing. Many thanks to the AusDBF Officials who came up and helped out.

Some cancellations had again be made. The Juiced TV for children and the QUT Festivals were both put off until next year.

Seasonal membership has been retained at the previous year's level with 1199 registered paddlers and 35 Clubs.

Female to male ratios is much the same at 73/27 percent. And of course, some more Seniors are going up one level as they mature.

Our Junior 'Sonics' program is in the safe hands of Martin Pavelka in the South East and Mish Strempel in Townsville and it is good to see the under 18's getting in front of some Senior teams at races.

Several Grants were provided during the year from Sunshine Coast Council, QLD. Department of Sport and Rec, and the Gambling Community Benefit Fund. This allows DBQ to subsidise training and accreditation for Members wishing to 'up-skill' in various tasks in Dragon Boating.

Sponsorship from Team Elite and AusChamps, also help out with merchandise for the Clubs.

Some new initiatives this season were the inclusion of Purple warriors from the Australian Defence Force, visually impaired paddlers, and school camp come and try sessions from all over the State.

Also, changes in the Board towards the end of the season has resulted in more of a team effort to make DBQ more accessible to Clubs and paddlers.

However, we would like to give a special mention to the immediate past President, Mark Slater for all the negotiations and work he did with QLD Health to keep our members on the water. Also to Danielle Ferrari, for her years of commitment to the sport and keeping the wheels turning in Administration.

So, here's hoping that next year will see us all down Adelaide way for the AusChamps and lots more paddling.

Take care everyone.

Our Clubs

- Blaze Dragons
- Brisbane River Dragons Dragon Boat and Outrigger Canoe Club
- Brisbane Typhoon
- Broadwater Dragons Paddling Club Inc
- Bundaberg Dragon Boat Club
- Burleigh Fire Dragons
- Cairns Dragon Boat Club
- Cooloola Dragon Boat Club
- Coomera Dragons
- Currumbin Dragons Paddling Club
- DA Bribie Island (Pinkaboutit)
- DA Gold Coast (Pink Dragons)
- DA Mackay
- Fraser Coast Red Dragons
- Gold Coast Dragon Boat Club
- Hervey Bay Dragon Boat Club
- Ipswich Dragon Boat Club
- KIN Dragons
- Lakes District Dragon Boat Assoc
- Mackay Dragon Boat Club
- Manly Dragon Boat Club
- Maroochy Sea Serpents Inc
- NQ Phoenix Dragon Boat Club
- Palm Beach Dragons
- QLD Sonic Dragons
- Redcliffe Red Dragon Boat Club
- RSD (Redlands Sea Dragons)
- Rockhampton Dragon Boat Club
- SCDA Mavericks Dragon Boat Club
- St George River Dragons
- Sunshine Coast Dragon Boat & Outrigger Canoe Club
- Te Waka Dragons
- Townsville Dragon Boat Club
- Tweed Dragons
- Wollumbin Dragon Boat Club
- Xiang Dragons Shorncliffe



DRAGON BOAT SOUTH AUSTRALIA



The Dragon Boating season saw us return to the water after the pandemic restrictions were lifted in late June 2020. Credit to all Member Clubs cooperating diligently with the tracking/tracing, social distancing, hygiene and COVID Officer/Marshal training requirements.

The Board of DBSA continued its focus on finalising and promulgating the DBSA 2020/25 Strategic Plan.

Several Members of the Board have engaged with the local Council and other stakeholders to seek Federal funding to design and redevelop the shared facilities at Aquatic Reserve.

DBSA is enhancing the use of social media with regular updates from Racing Meetings posted to promote the sport of dragon boating.

Significant highlights for 2020 – 2021

- Promulgation of the 2020/25 Strategic Plan
- Preparation for the 2022 AusChamps in Adelaide
- Successful negotiations and allocation of Federal funding to rebuild the shared facilities at Aquatic Reserve - \$2.2 million project
- Review of the fee structure to ensure fair and equitable ratio to regional and remote clubs

- Partnership established with Merlin Paddles

A well-supported Hat Regatta was held at Goolwa facilitated by Goolwa River Dragons.

2021 Regional Masters Games were successfully held in April at Kadina with the Dragon Boat event held in the Wallaroo Marina with over 280 participants.

The racing season culminated with the SA State Championships held on 27 and 28 March 2021 at A M Ramsay Regatta Course.

There have many challenges during this year as DBSA President. The support given by my fellow Board members, Jennifer Bould, Vi Duong, Maria Darby, Allison Bretones, Michael Cahill Kat Reid, Valda Cooper and Julie Clinch have allowed us to overcome obstacles while striving to make the sport of dragon boating successful in South Australia.

My heartfelt thanks go to all of them as well as John Holland who has been our link to AusDBF.

I would also like to thank Marie Cunningham for her support to DBSA throughout the year, Marie's corporate knowledge of our sport has been invaluable and of great assistance.

Our Clubs

ACDC	Copper Coast Battle Dragons	Subsonix
Adelaide Phoenix Dragon Boat Club	Dragons Abreast Adelaide	Vicki's Pride DBC
Adelaide Survivors Abreast	Dragons Abreast Pt Lincoln	Victor Dragons
Black Sea Dragons	Kangaroo Island Dragons	Waiwilta Paddling Club Adelaide Inc
Blade Runners	Mannum Dragon Boat Club	Water Warriors
Blue Water Raiders	Powerblades	
Coorong Dragons	SA Dragons Abreast Inc.	

DRAGON BOAT TASMANIA



2021 has been a very challenging year building on from that of 2020.

Once again COVID-19 had a significant impact upon training and competition, both locally and nationally and although we were lucky enough to run State Titles for the second year running at New Norfolk in Southern Tasmania sadly the Australian National Championships had to be cancelled.

At the State Titles, there were six clubs involved with approximately 120 competitors. A big thank you goes to the organising committee of Brendan Breen, Alison Mourant, Donna Fitlock and Linda Hall. Once again congratulations must go to Derwent Storms for their outstanding haul of trophies from this event.

At the DBTAS AGM in 2020 the following Members were elected: Ann Collidge (President), Linda Hall (Secretary) and Mike Percy (Treasurer). Also elected as Board Members were Ray Curran, Kevlyn Edmunds and Kathy Cowley. Helen Howarth continued on into her 2nd year as a board Member.

During 2021 Board Members Ann Collidge and Kevlyn Edmunds resigned. As a result Ray Curran took over as Interim President and Andrew Dunn was elected to fill the vacancy. Since then Mike, Kathy and Linda have all indicated that they will not be standing at the next Board elections to be held in October 2021.

A Level 1 Coaching Course was held during the year by State Coach Alison Mourant following which six people were accredited Level 1 status and one was re-accredited. Planning is underway for a Level 2 Coaching Course to be conducted later in 2021.

Initial discussions were held to look at holding a Sweeps Course in 2021. Due to COVID restrictions this has been postponed until a suitable time.

DBTAS welcomed a new club, West Winds Sea Dragons based in the NW.

Alison Mourant was appointed as a member of the AUSDBF National Coaches Accreditation Scheme and is a Coach Assessor and Presenter.

A request was received from the NW of the State if DBTAS would be interested in being involved in a Tasmanian Masters Games. The Board is seeking further information on this project.

Finally, although it has been a challenging year in more ways than one, dragon boating is still alive within the State.

For 2021/2022 there will be a renewed focus on recruiting by clubs with an emphasis on younger paddlers and hopefully see more divisions racing within the State.

We are looking at the development of a mini regatta season for the end of 2021 and start of 2022 as up to the State titles and AusChamps.

In temporarily holding down the position of President I all remaining board Members for their support and assistance over recent months and for their loyalty to the sport in Tasmania.

Our Clubs

- Derwent Storms Dragon Boat Club Inc
- Dragon Boating Deloraine Inc
- Dragons Abreast Devonport
- Dragons Abreast Tasmania Hobart Inc
- Georges Bay Dragon Boat Club Inc
- MoCo Dragon Boat Club
- North Esk Dragon Boat Club
- West Wind Sea Dragons

DRAGON BOAT VICTORIA



Partnerships and Sponsorship

DBV signed a two year media rights sponsorship with Fox Sports Australia to live stream selected regattas and events on Kayo.

The entire Cross Border Championship 21 - 23 January 2021 was live streamed on Kayo being the first Dragon Boat event to do this in Australia and overseas.



Regattas and Events

DBV delivered five regattas and had to cancel four regattas due to COVID-19.

Delivered regattas

- Falls Creek: Sunday 24 January 2021
- Snake Run: Sunday 27 February 2021
- Victorian Championships: Saturday 27 March 2021
- Cross Border Championship: Friday 16 - 18 April 2021 (Live on Kayo)
- Battle on the Barwon: Sunday 16 May 2021



Other Activations

Chinese Museum – Dragon Boat Festival: Sunday 27 June 2021

Cancelled Regattas

- Carrum: Saturday 10 October 2020
- Wodonga: Saturday 7 November 2020
- Melbourne: Saturday 21 November 2020
- Lunar New Year Dragon Boat Festival: Saturday 13 - 14 February 2021

DBV Strategic Plan July 2020 to June 2023

To provide clarity on the objectives of DBV and lay out a roadmap to achieving them, a three year Strategic Plan for DBV was developed in July 2020. This plan was developed using feedback and insights from the 2019-2020 Member Survey as well as historic DBV regatta and performance data which was synthesised by the DBV Board across a series of workshops.

The four Strategic Objectives in the Strategic Plan are to:

- Enhance the awareness and profile of Dragon Boating in Victoria.
- Grow the membership base, with a focus on the U24, Premier and Masters categories.
- Increase the accessibility of Dragon Boating across Victoria.
- Provide enhanced central support and pathways for clubs, coaches, sweeps and officials.

Digital, IT and Social Media

Dragon Pass

DBV implemented the product called Dragon Pass and rolled this out across the State in October 2020. Online registration and link, one month unlimited training sessions, one free regatta.

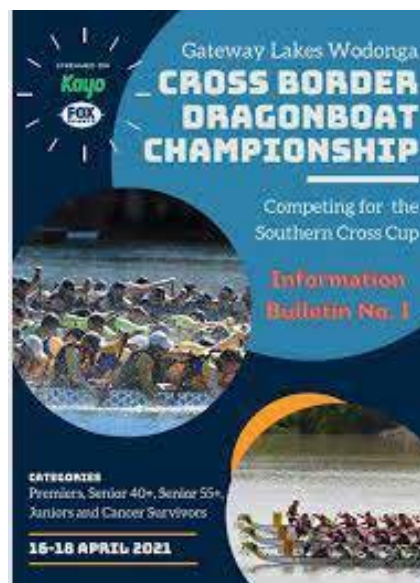


Face Book

1835 people like the DBV page, 2188 people follow the DBV page

Instagram

1035 followers



Our Clubs

Ballarat Chinese Dragon Boat Club

Beechworth Dragon Boat Club

Brave Hearts Dragon Boat Club

CYSM Sea Dragons

DA Gippsland Waratahs

Dragon Masters

Dragons Abreast Ballarat

Dragons Abreast Bendigo

Dragons Abreast Geelong

Dragons Abreast Melbourne

Dragons Abreast Patterson Lakes Pink Lotus Inc

Dragons Afloat Bendigo

Geelong Dragon Boat Club

Gippsland Water Dragons Dragon Boat Club

Golden Dragons Ballarat

Mallacoota Sea Eagles

Melbourne Flames

Melbourne University Dragons

Mildura Dragon Boat Club

Mount Beauty Dragon Boat Club

Peninsula Dragonflys

South C Dragons

Southern Storm Paddle Club

Warriors Albury/Wodonga Dragon Boat Club Inc

Yarra River Dragons

Yarrawonga Yacht Club Inc Dragon Boat Paddlers 21/22

DRAGON BOATING WESTERN AUSTRALIA



Despite challenges with the COVID 19 pandemic, DBWA had an increase in membership of over 20%. We managed a full season of local paddling with very few interruptions because of lockdowns.

There was an impact of COVID 19 with the cancellation or postponement of key events – Fremantle Dragon Boat Festival (twice), AusChamps and Australian Masters Games (postponed from October this year to April 2022). We hope with the vaccine rollouts, the dragon boating and broader community can return to the competition that includes interstate and international. We are excited about clubs and our State having an opportunity to compete at AusChamps in Adelaide in 2022.

Highlights of the 2020-2021 season

The Lakers DBC continued their winning form throughout our Grand Prix Season. The Club took out the honours with the highest aggregate points of all the divisions and winning outright the Womens, Mixed and Juniors' divisions. Chung Wah won the Open division for the second year in a row. The racing was fast and furious with the winner of the Mixed division decided at the last regatta in February 2020.

Susan Troncone (Amazons DBC) and Debbie Fenn (Forza DBC) were joint winners of the David Blackley Award. This is awarded to an individual within the dragon boating community for outstanding service to DBWA.

One of the main highlights of the year was our State Championships in March. We experimented with a new format this year, having the event over one day. It worked out very well, and the competition was amazing. A big thank you to paddlers and volunteers on the day for making it a successful event.

In early February, Forza Dragon Boat Club held its annual "Dash for Cash" event in Bunbury. It is a fun day where clubs participate in match racing competition.

DBWA clubs also participated in the Avon Descent celebrations in August. This was the first time dragon boat racing was included in the event and ten clubs participated in the 6km paddle. DBWA is looking forward to being part of the event in 2022.

DBWA clubs have also ordered 12 Tens boats and are looking forward to using them at regattas and events.

This season we also introduced the 'Sister Club' concept where two smaller clubs can combine to compete at our Grand Prix regattas and State Championships. It proved to be successful and allowed our regional clubs to compete at all our events.

In May this year we ran a two-day Skills Workshop with various presenters from the sporting industry. Topics included nutrition, injury management/prevention, mental health and well-being, sweeping tips and coaching. It was well received and are planning a second Workshop later this year.

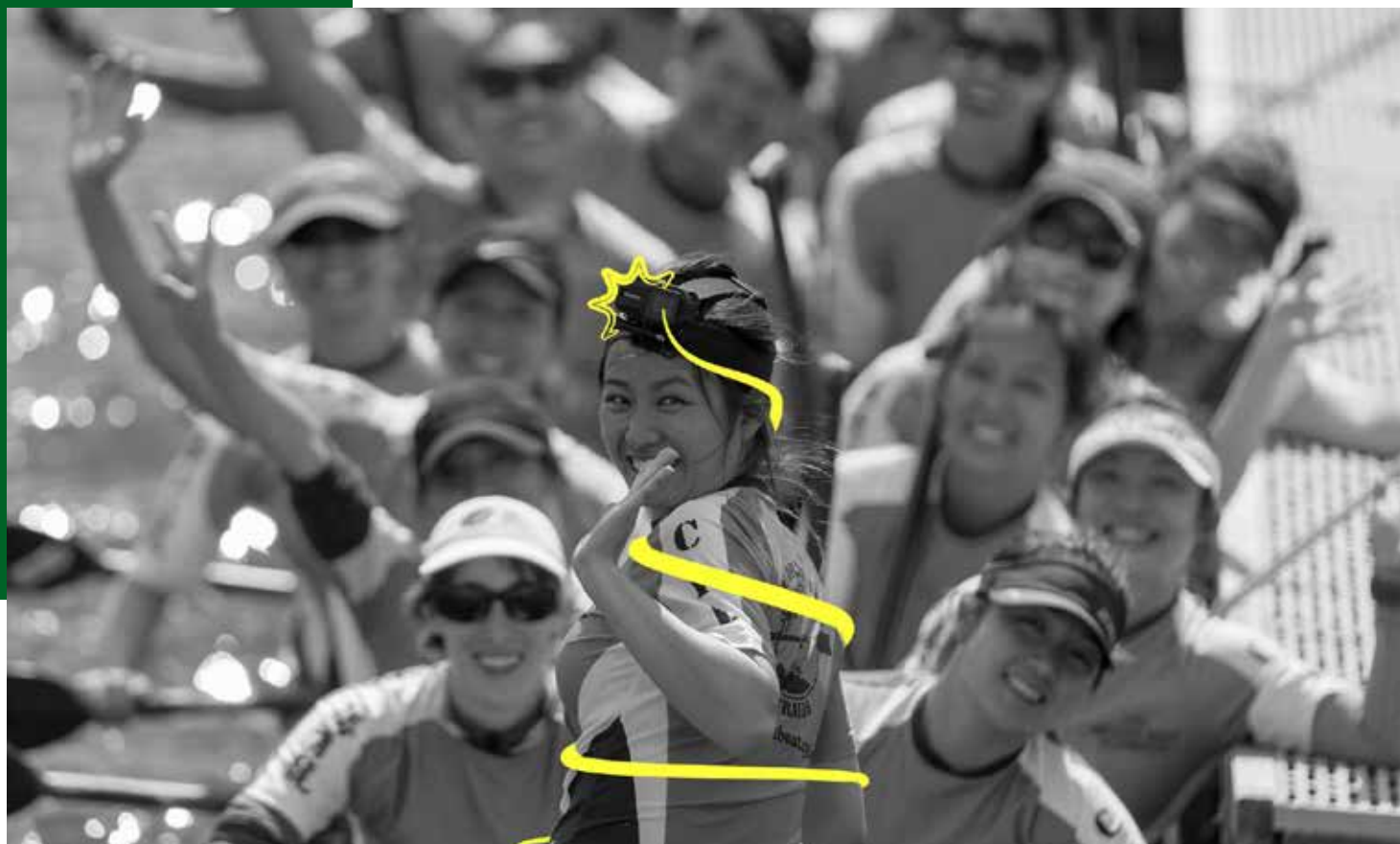
Funding

In June 2021 DBWA was approved a grant from DLGSC for two projects:

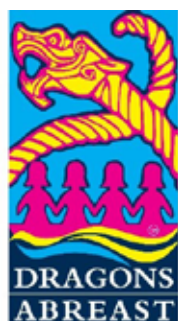
- DBWA Marketing and Communications Plan and
- DBWA Policy Audit, Gap Analysis and Policy Framework Update.

Our Clubs

- Albany Dragon Boat Club
- Amazons Perth Dragon Boat Club
- Cockburn Dragon Boat Club
- Crewsaders DAA Bunbury
- Denmark Dragon Boat Club
- Forza Dragon Boat Club
- Fremantle Swan Dragon Boat Club
- Fury River Dragons
- Hwa Long Dragon Boat Club
- Indian Ocean Dragon Boat Club
- Kununurra Dragon Boat Club
- Lakers Dragon Boat Club WA
- Mandurah Dragon Boat Club
- Perth Pirates Dragon Boat Club



DRAGONS ABREAST AUSTRALIA



Connect. Move. Live.

Last year DAA started our annual report with these words 'the past year has certainly been a challenging time which has impacted not only our members but every person in Australia.' Little did we know that a year later the same words are relevant and we are still dealing with a pandemic that has taken a strong grip on Australia.

Due to the many lockdowns both State wide and locally paddling has been stopped and then go with long stretches of no paddling. While some States have been able to paddle almost regularly States like Victoria and New South Wales have had many interruptions. This is devastating to our members who not enjoy paddling but also need the health benefits paddling provides them. Being a creative group of members, many have found other ways to exercise and keep in touch but it is not the same as being together and sharing the company of friends and fellow paddlers.

However, some States were luckier and were able to paddle on a regular basis. Our groups that were allowed enjoyed some local and State events and as always participated with great enthusiasm. Breast cancer survivor members are generally front and centre at most events in some shade of pink and making their presence known. Through their enthusiasm and commitment, they attract others who have shared a similar story and now want to paddle to regain their health.

The ongoing COVID 19 interruptions not only impacted paddling but DAA membership levels and our financial situation. While group numbers did not change, with 28 groups across Australia, individual membership declined.

When life returns to normal member groups will work hard to recruit and train new breast cancer survivors.

Financially we were very thankful for Government COVID grants and they have sustained us over the year. Without them it would have been very bleak. At a national level DAA will need to actively fundraise to ensure our future viability. Grants are very difficult to obtain and the wait time for an outcome can be months. Our sponsors too are facing their own challenges and we must find ways to welcome them back and recognize their past support.

As we look ahead, however, we must first look back and remember Dragons Abreast Australia will celebrate 23 years in 2021 of making a difference in the lives of breast cancer survivors. Through many other challenging years, we have survived and now we build again for the future. While we may do things a little differently the essence of DAA will survive perhaps in difference forms or ways.

A key event on our calendar is the International Breast Cancer Paddling Commissions (IBCP) Festival which has been postponed from 2022 to 2023. This amazing Festival brings together breast cancer survivors and their supporters from all over the world. DAA groups actively participate and are anxiously awaiting their trip to New Zealand. This event is held every four years with the last Festival being held in Florence Italy in 2018 with 4,000 breast cancer survivors and supporters participating. Having something so wonderful to look forward to lifts everyone's spirits.

Paddles Up!

Dragons Abreast Australia Mission

Encourage, wellness, fitness, fun and camaraderie for breast cancer survivors through the sport of dragon boating and promote breast cancer awareness throughout our community.



Martin Hastings

Director Finance

Directs financial strategy

Develops and
implements budget

Oversees risk reviews and
Board contracts and insurance

Supervises bookkeeper

Finance Report

2020/2021 Financial Year

Writing this report from a locked down Sydney, I note that the “interesting times” of the 19/20 report continued into 20/21 and continue into this current year. The main financial impacts of COVID19 was that we had no real Aurora activity nor the ability to hold an AusChamps for the second year in a row.

However we did produce a surplus of over \$47k, which was more than double our budgeted position. Some points to highlight:

- Surprisingly, overall our membership held up in both dollar and number terms. However, it is highly likely that the impact of the current lockdowns could be significant in the current year. This Paddler Levy income at over 70% of our budget is a critical figure for us as it is for you.
- We had some \$28k in Federal Government support through Jobkeeper and Cash flow Boosts against a budget of under \$10k
- While we had no AusChamps, we did support both Coast to Coast and the Cross Border regattas for a total cost of around \$12k
- Finally we were all able to attend (though some unfortunately had to be virtual) the Governance Course in Adelaide which cost in the region of \$20k as per budget
- There were no Aurora costs in the period where we had budgeted some \$30k of costs
- Similarly we had very little travel in the year with the only time we were able to meet F2F was prior to the Governance training in Adelaide. The impact was around a \$16k saving to budget
- We spent near \$6k on consulting fees. Most of this was for the ERMS review of all of our policies plus some to revSPORT for continued improvements to the regatta module

I also wanted to pass on an observation that is assumedly in your accounts as well, and that is our growing reliance on software licences and SAAS (Software as a Service). We spent some \$12k last year which is to grow to around \$16k in the current year. Whereas in the not too distant past we might have all bought our copies of Microsoft Office and owned our MYOB licences etc, now we tend to not only pay for it by the month, but also we are accessing a lot of new licences that we never knew we needed. So now we have Office365, Microsoft Teams, Xero, Zoom, revSPORT, Canva,

Articulate, Adobe, Survey Monkey, Moodle and joining this year Safe365.

There is a growing expectation that instead of paying external consultants to do things, we are doing them in-house and training up our employees and volunteers to use them to manage our business. While the expected outcome is better service and ease of use for our members there is a growing reliance on training those volunteers and staff to manage them all.

Insurance remains a “hot” topic. While it was within our budget tolerances last year you are all aware of the issues in the current year, particularly in liability policies. The total policy bill is now closing in on \$40.00 per member. This has gone up by over 10%. You are aware that all Australian accident policies are limited in what they can cover because of Medicare, so some people when there is an issue put in a claim under a liability policy, implying that somebody did something wrong. When this happens, while not often, the claims tend to be large and can take years to settle and this current year we are seeing the impact of both the troubled insurance market generally plus the impact of two major historical claims. It is the sort of thing that reminds us that we need to keep on our toes with regards to safety.

In summary, we remain in a strong financial position with a healthy Balance Sheet and especially in lockdown are looking forward to hearing the clarion call of “paddles up” and the banging of the drum.



Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Financial Statements

For the Year Ended 30 June 2021

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

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Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Directors' Report

30 June 2021

The directors present their report on Australian Dragon Boat Federation Ltd for the financial year ended 30 June 2021.

1. General information

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

Rex Tindal	
John Holland	
Martin Hastings	
Janine Vicki Lette	
Philippa McLean	
Sylvia Shui Ngar Wong	
Ruth Bollard	
Appointed	22 November 2020
Debra Moran	
Appointed	16 February 2021
Chu Zijing	
Appointed	16 February 2021
Kristine Fleming	
Resigned	22 November 2020

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activities of Australian Dragon Boat Federation Ltd during the financial year were to organise dragon boat racing at the national level and administer a formal National Sporting Organisation structure for dragon boating.

Significant changes:

The following significant events have been experienced during the financial year as a consequence of the COVID-19 pandemic;

- The National Championships were cancelled
- The world Club Crew Championships were cancelled

The board of directors acknowledge the challenge that the pandemic has presented, however the board of directors believes the organisation has continued to advance the sport of Dragon Boating in Australia.

Performance measures

The following measures are used within the Company to monitor performance:

- Net assets have increased by 9%

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Directors' Report

30 June 2021

1. General information continued

Performance measures continued

- Cash increased by 10%
- Revenue decreased by 36%

Members' guarantee


Australian Dragon Boat Federation Ltd is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$ 1 for members that are corporations and \$ 1 for all other members, subject to the provisions of the company's constitution.

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2021 has been received and can be found on page 3 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director: 
 Director:
 John Holland

Director: 
 Director:
 Martin Hastings

Dated this 29 day of September 2021

Australian Dragon Boat Federation Ltd

ACN: 151 885 046

Auditor's Independence Declaration under Section 307C of the Corporations Act 2001 The Members Australian Dragon Boat Federation Ltd

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2021, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



Mark Johannes Thomas Schutters
of Dickensons Accountants

27 September 2021

Loganholme, QLD, Australia

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 30 June 2021

	Note	2021 \$	2020 \$
Australian championship revenue		-	27,518
Coaching & camp revenue		28,056	26,456
Australian Team Revenue		-	108,846
Paddler Levy		181,784	179,657
Membership Income		3,500	22,850
Sponsorship		8,117	-
Interest received		598	-
Other revenue		31,144	31,256
Total Income		253,199	396,583
Employee benefits expense		(83,542)	(82,753)
Interest paid		(27)	(39)
Depreciation and amortisation expense		(6,925)	(516)
Travel & Meetings		(12,281)	(21,682)
Other expenses		(63,311)	(70,399)
Coaching & Training expense		(39,654)	(49,438)
Australian Championship Expense		-	(74,730)
Australian Team Expense		-	(133,746)
		(205,740)	(433,303)
Profit before income tax		47,459	(36,720)
Income tax expense		-	-
Profit from continuing operations		47,459	(36,720)
Profit for the year		47,459	(36,720)
Other comprehensive income, net of income tax			
Items that will not be reclassified subsequently to profit or loss			
Items that will be reclassified to profit or loss when specific conditions are met			
Total comprehensive income for the year		47,459	(36,720)

The accompanying notes form part of these financial statements.

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Statement of Financial Position**30 June 2021**

	Note	2021 \$	2020 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	3	555,518	506,912
Trade and other receivables	4	-	1
Other assets	6	6,319	8,062
TOTAL CURRENT ASSETS		561,837	514,975
NON-CURRENT ASSETS			
Property, plant and equipment	5	21,487	7,313
TOTAL NON-CURRENT ASSETS		21,487	7,313
TOTAL ASSETS		583,324	522,288
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	7	16,453	9,855
Borrowings		-	80
Current tax liabilities		1,602	(2,577)
Amounts received in advance		-	1,350
Employee benefits	8	7,456	3,225
TOTAL CURRENT LIABILITIES		25,511	11,933
NON-CURRENT LIABILITIES			
TOTAL LIABILITIES		25,511	11,933
NET ASSETS		557,813	510,355
EQUITY			
Retained earnings		557,813	510,355
TOTAL EQUITY		557,813	510,355

The accompanying notes form part of these financial statements.

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Statement of Changes in Equity
For the Year Ended 30 June 2021

2021

Balance at 1 July 2020

Profit attributable to members of the parent entity

Transactions with owners in their capacity as owners

Balance at 30 June 2021

Note	Retained Earnings \$	Total \$
	510,355	510,355
	47,458	47,458
	<u>557,813</u>	<u>557,813</u>

2020

Balance at 1 July 2019

Profit attributable to members of the parent entity

Transactions with owners in their capacity as owners

Balance at 30 June 2020

Note	Retained Earnings \$	Total \$
	547,075	547,075
	(36,720)	(36,720)
	<u>510,355</u>	<u>510,355</u>

The accompanying notes form part of these financial statements.

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Statement of Cash Flows
For the Year Ended 30 June 2021

	Note	2021 \$	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from customers		252,391	414,742
Payments to suppliers and employees		(182,605)	(569,039)
Interest paid		-	(39)
Net cash provided by/(used in) operating activities	10	69,786	(154,336)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of property, plant and equipment		(21,099)	(6,720)
Net cash provided by/(used in) investing activities		(21,099)	(6,720)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Repayment of borrowings		-	80
Net cash provided by/(used in) financing activities		-	80
Net increase/(decrease) in cash and cash equivalents held		48,687	(160,976)
Cash and cash equivalents at beginning of year		506,832	667,808
Cash and cash equivalents at end of financial year	3	555,519	506,832

The accompanying notes form part of these financial statements.

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Notes to the Financial Statements

For the Year Ended 30 June 2021

The financial report covers Australian Dragon Boat Federation Ltd as an individual entity. Australian Dragon Boat Federation Ltd is a for-profit Company limited by shares, incorporated and domiciled in Australia.

The functional and presentation currency of Australian Dragon Boat Federation Ltd is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards and the Corporations Act 2001.

2 Summary of Significant Accounting Policies

(a) Revenue and other income

Revenue from contracts with customers

(b) Income Tax

The tax expense recognised in the statement of profit or loss and other comprehensive income comprises current income tax expense plus deferred tax expense.

Current tax is the amount of income taxes payable (recoverable) in respect of the taxable profit (loss) for the year and is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the tax rates and laws that have been enacted or substantively enacted by the end of the reporting period. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

(c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(d) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Items of property, plant and equipment acquired for significantly less than fair value have been recorded at the acquisition date fair value.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a reducing balance basis over the assets useful life to the Company, commencing when the asset is ready for use.

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Notes to the Financial Statements

For the Year Ended 30 June 2021

2 Summary of Significant Accounting Policies continued

(d) Property, plant and equipment continued

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

(e) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Bank overdrafts also form part of cash equivalents for the purpose of the statement of cash flows and are presented within current liabilities on the statement of financial position.

(f) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

3 Cash and Cash Equivalents

	2021	2020
	\$	\$
Cash at bank and in hand	555,518	506,912
	<u>555,518</u>	<u>506,912</u>

Reconciliation of cash

Cash and Cash equivalents reported in the statement of cash flows are reconciled to the equivalent items in the statement of financial position as follows:

	2021	2020
	\$	\$
Cash and cash equivalents	555,518	506,912
Bank credit card	-	(80)
Balance as per statement of cash flows	<u>555,518</u>	<u>506,832</u>

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Notes to the Financial Statements

For the Year Ended 30 June 2021

4 Trade and other receivables

	2021	2020
	\$	\$
CURRENT		
Trade receivables	-	1
	-	1
Total current trade and other receivables	-	1

5 Property, plant and equipment

PLANT AND EQUIPMENT		
Plant and equipment		
At cost	2,500	2,500
Accumulated depreciation	(2,103)	(1,907)
Total plant and equipment	397	593
Computer software		
At cost	27,840	6,720
Accumulated amortisation	(6,750)	-
Total computer software	21,090	6,720
Total plant and equipment	21,487	7,313
RIGHT-OF-USE		
Total property, plant and equipment	21,487	7,313

6 Other Assets

	2021	2020
	\$	\$
CURRENT		
Prepayments	6,319	8,062

7 Trade and Other Payables

	2021	2020
	\$	\$
CURRENT		
Trade payables	6,664	2,117
Sundry payables and accrued expenses	9,790	7,738
	16,454	9,855

Note

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Notes to the Financial Statements

For the Year Ended 30 June 2021

7 Trade and Other Payables continued

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

8 Employee Benefits

	2021 \$	2020 \$
Current liabilities		
Provision for employee benefits	7,456	3,225
	<u>7,456</u>	<u>3,225</u>

9 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$ 1 each towards meeting any outstandings and obligations of the Company.

10 Cash Flow Information

(a) Reconciliation of result for the year to cashflows from operating activities

Reconciliation of net income to net cash provided by operating activities:

	2021 \$	2020 \$
Profit for the year	47,458	(36,721)
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
- depreciation	6,925	292
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	1	24,358
- (increase)/decrease in other assets	1,743	(8,061)
- increase/(decrease) in income in advance	(1,350)	(6,200)
- increase/(decrease) in trade and other payables	6,599	(145,680)
- increase/(decrease) in income taxes payable	4,179	14,452
- increase/(decrease) in employee benefits	4,231	3,224
Cashflows from operations	<u>69,786</u>	<u>(154,336)</u>

11 Statutory Information

The registered office of the company is:

Australian Dragon Boat Federation Ltd

ACN: 151 895 046

Notes to the Financial Statements**For the Year Ended 30 June 2021****11 Statutory Information continued**

Australian Dragon Boat Federation Ltd
Level 2
3908 Pacific Highway
LOGANHOLME QLD 4129

Australian Dragon Boat Federation Ltd


ACN: 151 895 046


Directors' Declaration

The directors of the Company declare that:

1. The financial statements and notes, as set out on pages 4 to 12, are in accordance with the *Corporations Act 2001* and:
 - (a) comply with Australian Accounting Standards as stated in Note 1; and
 - (b) give a true and fair view of the financial position as at 30 June 2021 and of the performance for the year ended on that date of is in accordance with the accounting policy described in Note 2 of the financial statements.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director 
.....
John Holland

Director 
.....
Martin Hastings

Dated 29/09/2021

Australian Dragon Boat Federation Ltd

Independent Audit Report to the members of Australian Dragon Boat Federation Ltd

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a special purpose financial report of Australian Dragon Boat Federation Ltd (the Company), which comprises the statement of financial position as at 30 June 2021, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2021 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards to the extent described in Note 1 and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the

Australian Dragon Boat Federation Ltd

Independent Audit Report to the members of Australian Dragon Boat Federation Ltd

requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

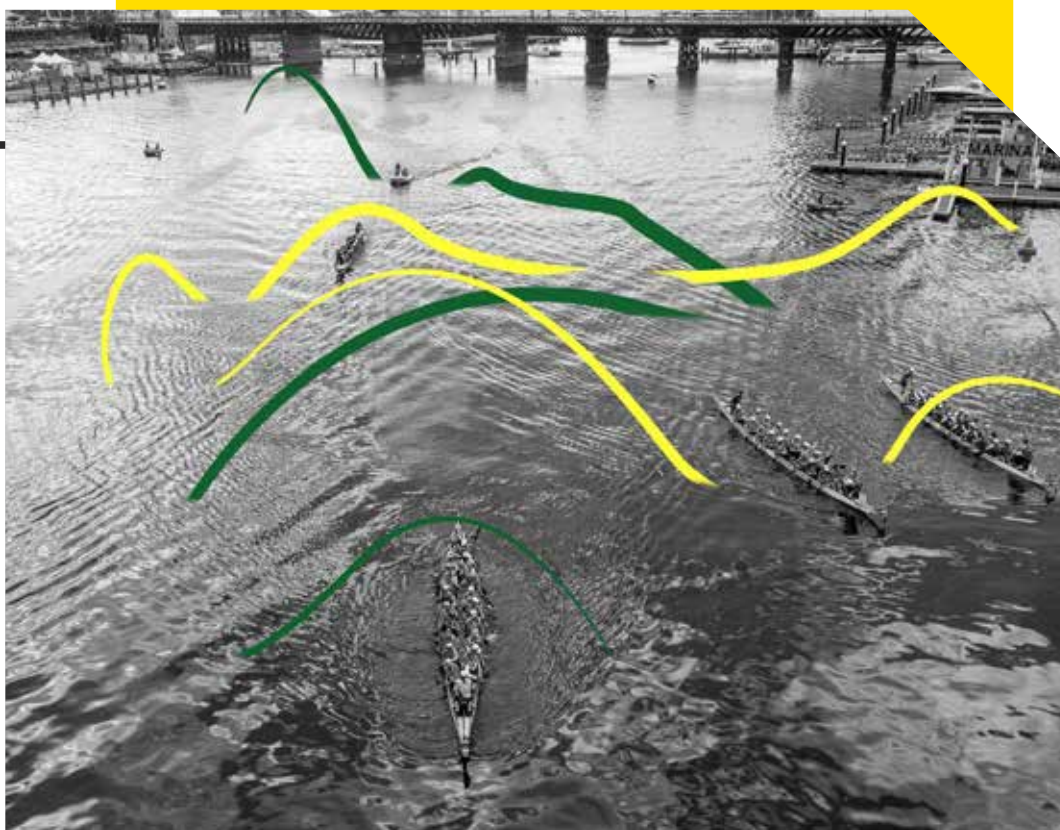
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.



Mark Johannes Thomas Schutters
Registered Company Auditor (294080)

Loganholme, Queensland, Australia
30 September 2021

Australian Dragon Boat Federation
PO Box 3463
Putney NSW 2112



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